

## Key figures Oerlikon Group

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in CHF million	January 1 to December 31, 2014	January 1 to December 31, 2013
Order intake <sup>1</sup>	3 028	2 779
Order backlog <sup>1</sup>	715	800
Sales <sup>1</sup>	3 215	2 770
EBITDA <sup>1</sup>	525	483
– as % of sales	16.3%	17.4%
EBIT <sup>1</sup>	360	359
– as % of sales	11.2%	13.0%
Result from continuing operations <sup>1</sup>	247	253
Result from discontinuing operations, net of income taxes <sup>1,3</sup>	–45	–52
Net income	202	201
– as % of equity attributable to shareholders of the parent	9%	10%
Cash flow from operating activities <sup>4</sup>	256	367
Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup>	166	177
Total assets	4 966	4 094
Equity attributable to shareholders of the parent	2 188	2 072
– as % of total assets	44%	51%
Net cash <sup>2,5</sup>	114	981
Net operating assets <sup>2,6</sup>	2 685	1 586
Number of employees <sup>1</sup>	15 656	12 660
Personnel expense <sup>1</sup>	909	737
Research and development expenditure <sup>1,7</sup>	121	101

<sup>1</sup> 2014 continuing operations, 2013 restated.

<sup>2</sup> 2014 continuing operations, 2013 as reported.

<sup>3</sup> Includes reclassification of translation differences amounting to CHF 0 million (previous year: CHF –114 million).

<sup>4</sup> Cash flow from operating activities before changes in net current assets amounts to CHF 427 million (previous year: CHF 435 million).

<sup>5</sup> Net cash includes cash and cash equivalents and marketable securities less current and non-current debt.

<sup>6</sup> Net operating assets include current and non-current operating assets (including goodwill and brands and excluding cash and cash equivalents, current financial investments, current income tax receivables and deferred tax assets) less operating liabilities (excluding current loans and borrowings, non-current financial liabilities, current income tax payables and deferred tax liabilities).

<sup>7</sup> Research and development expenditure includes expenses recognized as intangible assets in the amount of CHF 14 million (previous year, restated: CHF 13 million).

Key share-related figures<sup>1</sup>

in CHF	January 1 to December 31, 2014	January 1 to December 31, 2013
Share price		
Year high	15.65	13.70
Year low	10.60	9.91
Year-end	12.50	13.35
Shares outstanding at year-end	339 758 576	334 633 258
Market capitalization at year-end in CHF million	4 247	4 467
EBIT per share <sup>2</sup>	1.07	1.09
Earnings per share	0.59	0.60
Cash flow from operating activities per share	0.76	1.11
Equity per share <sup>3</sup>	6.50	6.27
Dividend per share	0.30 <sup>4</sup>	0.27 <sup>5</sup>

<sup>1</sup> Average number of shares with voting and dividend rights (undiluted).

<sup>2</sup> 2014 continuing operations, 2013 restated.

<sup>3</sup> Attributable to shareholders of the parent.

<sup>4</sup> Dividend proposal for 2014, to be paid in 2015.

<sup>5</sup> For financial year 2013, paid in 2014.