# **œrlikon**

### What we do

Oerlikon Surface Solutions Segment, a part of the Swiss-based Oerlikon Group (SIX: OERL), is a world-leading supplier of a unique and broad range of surface technologies, products and services. Under the technology-leading brands of Oerlikon Balzers and Oerlikon Metco, the Segments' surface solutions are proven to significantly improve the performance, reliability and durability of precision components and cutting and forming tools. Oerlikon Balzers' technologies can realize extremely thin and exceptionally hard coatings, while Oerlikon Metco offers equipment, materials and specialized machining services and components that complement its thermal spray, plasma heat treatment and laser cladding solutions. The Additive Manufacturing market is served under the new brand Oerlikon AM. Oerlikon is an integrated service provider of industrial Additive Manufacturing (AM) solutions. The Segment focuses on the aviation, power generation, oil and gas, automotive, metal and plastic processing, as well as in other specialized industries. In 2018, the Segment generated sales of CHF 1.5 billion and has over 7 600 employees in a dynamic global network of over 150 sites, of which over 140 are service and production centers in 37 countries. www.oerlikon.com/surface-solutions/

Three strong brands under one roof

solutions, equipment,

materials, specialized

components serve to

customers' products.

machining services and

| Five-year summary of key figures   |       |       |       |       |                   |
|------------------------------------|-------|-------|-------|-------|-------------------|
| in CHF million                     | 2018  | 20171 | 2016  | 2015  | 2014 <sup>2</sup> |
| Order intake                       | 1 574 | 1 412 | 1 236 | 1 233 | 965               |
| Sales (to 3 <sup>rd</sup> parties) | 1 511 | 1 370 | 1 238 | 1 229 | 973               |
| EBITDA                             | 283   | 276   | 277   | 264   | 183               |
| EBITDA margin in % of sales        | 18.6% | 20.1% | 22.2% | 21.4% | 18.8%             |
| Capital expenditure                | 169   | 148   | 96    | 91    | 79                |
| R&D expenses                       | 89    | 80    | 69    | 70    | 56                |
| Net operating assets               | 1 584 | 1 519 | 1 372 | 1 325 | 1 421             |
| Number of employees                | 7 654 | 7 079 | 6 528 | 6 140 | 6 063             |

Sales split FY 2018

# 160 sites worldwide 45 in Asia / Pacific 73 in EMEA

42 in the Americas

Automotive:

BMW

Bosch

Getrag

Toyota

ZF

Volkswagen

<sup>1</sup> restated for IFRS 15; <sup>2</sup> Metco consolidated for 7 months

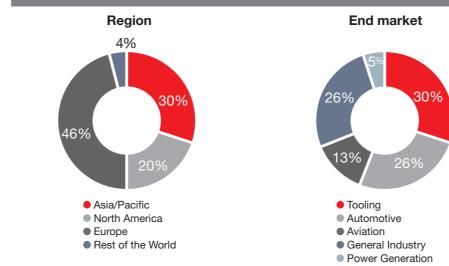
### **œrlikon** balzers

Under the brand Oerlikon Balzers, surface technologies can realize extremely thin and exceptionally hard coatings, thus significantly improving the performance and durability of precision components as well as cutting and forming tools.

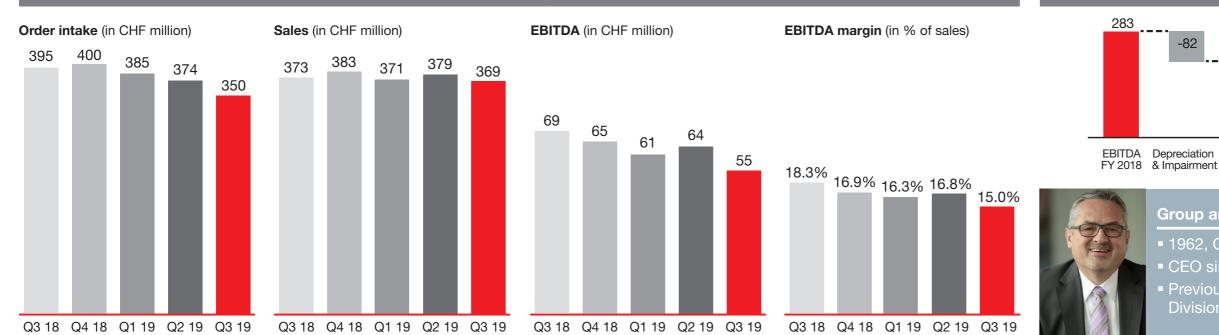
### **œrlikon œrlikon** metco

### am

Under the brand Oerlikon Under the brand Oerlikon Metco, innovative coating AM integrated services for industrial Additive Manufacturing (AM) solutions are provided. This includes advanced improve the performance, metal powders for AM efficiency and reliability of processes, application engineering expertise as well as one of the largest AM production and postprocessing capacity.



### **Quarterly figures**



## **Surface Solutions Segment**

Over 7 600 employees, operating in 37 countries



### Well-known customer base

#### Oil & Gas:

- Baker Hughes Cameron FMC GE Oil & Gas NOV
- Sulzer Pumps

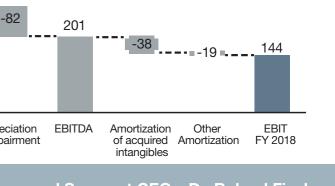
#### Power Generation:

- Alstom
- Andritz
- GE Power & Water
- Mitsubishi/ Hitachi
- Siemens
- Solar Turbines

### Aerospace:

- GE Aviation
- IHI
- MTU
- Pratt & Whitney
- Rolls-Royce
- Snecma

### Profitability Bridge FY 2018



### Group and Segment CEO – Dr. Roland Fischer

- 1962, German citizen
- CEO since 2016
- Previous position: CEO of Power and Gas Division of Siemens AG, Germany