

# Interim Report HY2023

# **About Oerlikon**

**Oerlikon** is a global innovation powerhouse for surface engineering, polymer processing and additive manufacturing. Our solutions and comprehensive services, together with our advanced materials, improve and maximize the performance, function, design and sustainability of our customers' and their customers' products and manufacturing processes in key industries.

Pioneering technology for decades, we cherish creating and designing the future with our customers close to where they are, enabling them to achieve more with less.

Emissions reduction in transportation, maximized longevity and performance of tools, increased energy efficiency, intelligent materials and sustainable polymer processing are proven hallmarks of our global leadership.

Everything we invent, develop and do is guided by our passion to support our customers' goals and foster a sustainable world.

Headquartered in Pfaeffikon, Switzerland, the Group operates its business in two divisions – Surface Solutions and Polymer Processing Solutions. It has a global footprint of more than 13000 employees at 205 locations in 37 countries and generated sales of CHF 2.9 billion in 2022.

# **Group Structure**

Both divisions offer customer solutions under leading brands and execute strategies targeted at customers' needs in their respective markets.

# **œrlikon**

Surface Solutions Division

# **œrlikon** balzers

cerlikon metco

ærlikon am

**œrlikon** 

**cerlikon** fineparts Polymer Processing Solutions Division

**œrlikon** barmag

cerlikon neumag

cerlikon nonwoven



# Half-Year 2023 at a Glance

# Surface Solutions With 10% Organic Half-Year Sales Growth in Challenging Environment

Orders increased 7% and sales 12% year-over-year, attributed to M&A and higher demand in aviation, general industries, luxury and energy. Operational EBITDA margin was 16.0%, impacted by product/service mix, higher input costs and adverse FX movements.

# Polymer Processing Solutions' End Markets Significantly Slowed Down

Orders decreased 33% and sales 10% year-over-year, driven by the anticipated postponement of orders in the filament market, particularly in China. Operational EBITDA margin was 14.7%, due to sales mix, operating leverage and higher input costs.

#### **Integration of Riri on Track**

The acquisition of Riri was successfully closed on February 28, 2023. The integration of Riri as part of Oerlikon's luxury business is progressing well, as planned.

#### **2023 Guidance Updated**

Taking into account the economic slowdown in China, the strong Swiss franc and persistent inflation, outlook is updated. Group sales of CHF 2.75–2.8 billion are expected in 2023 and the operational EBITDA margin is expected to be around 15.5%.

Order Intake (CHF) 1338 million

Sales (CHF) 1437 million

Operational EBITDA Margin 15.8%

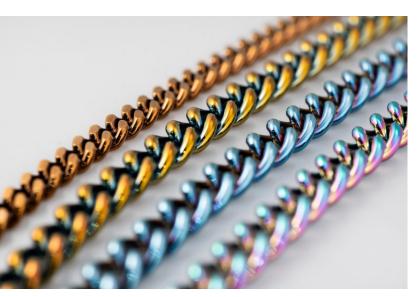
Net Result (CHF) **75 million** 

#### **Key Figures**

	Order Intake	Sales	Operational EBITDA Margin	Net Income
Group	CHF 1 338 million -14.4%	CHF 1 437 million +0.4%	15.8%	CHF 75 million
Surface Solutions Division	CHF 777 million +7.3%	CHF 761 million +12.0%	16.0%	
Polymer Processing Solutions Division	CHF 561 million -33.1%	CHF 676 million -10.1%	14.7%	









Surface coatings are part and parcel of the production of luxury accessories, jewelry and components. These metal pieces need coatings to provide them with wear and scratch protection and give them a glossy finish. In addition, the industry is transitioning away from galvanization toward more environmentally friendly technologies like PVD that is offered by Oerlikon. Moreover, the industry is exploring the use of additive manufacturing to help create bespoke designs and unique pieces in exclusive quantities.



# **Interim Financial Report 2023**

# Key Figures Oerlikon Group

in CHF million	January 1 to June 30, 2023 unaudited	January 1 to June 30, 2022 unaudited
Order intake	1 338	1 563
Order backlog	639	838
Sales	1 437	1 432
EBITDA	224	237
- as % of sales	15.6%	16.6%
Operational EBITDA <sup>1, 2</sup>	227	249
- as % of sales <sup>1, 2</sup>	15.8%	17.4%
EBIT	113	125
– as % of sales	7.9%	8.7 %
Operational EBIT <sup>1, 3</sup>	118	139
- as % of sales <sup>1, 3</sup>	8.2 %	9.7 %
Net result	75	88
- as % of equity attributable to shareholders of the parent	6%	7 %
Cash flow from operating activities <sup>4</sup>	-79	22
Capital expenditure for property, plant and equipment and intangible assets	52	46
Total assets (June 30, 2023/December 31, 2022)	4551	3937
Equity attributable to shareholders of the parent (June 30, 2023/December 31, 2022)	1178	1274
– as % of total assets	26%	32 %
Net debt (June 30, 2023/December 31, 2022) <sup>5</sup>	-1 265	-471
Net operating assets (June 30, 2023/December 31, 2022) <sup>6</sup>	2801	2063
Number of employees (full-time equivalents) (June 30, 2023/December 31, 2022)	13089	12184
Research and development expenditure <sup>7</sup>	53	54

<sup>1</sup> Operational EBIT and operational EBITDA from prior year are restated for discontinued activities (refer to Reconciliation of Operational Figures).

<sup>2</sup> Operational EBITDA is defined as EBITDA, adjusted by expenses directly related to restructuring activities, effects from discontinued activities not qualifying as discontinued operations, impairments on associates as well as acquisition and integration costs.

<sup>3</sup> Operational EBIT is defined as EBIT, adjusted by expenses and impairments directly related to restructuring activities, effects from discontinued activities not qualifying as discontinued operations, impairments on associates, goodwill and intangible assets acquired in a business combination as well as acquisition and integration costs.

<sup>4</sup> Cash flow from operating activities before changes in net current assets amounts to CHF 176 million (previous period: CHF 199 million).

<sup>5</sup> Net debt includes cash and cash equivalents, deposits and marketable securities less current and non-current debt.

<sup>6</sup> Net operating assets are defined as operating assets (total assets without cash and cash equivalents, current financial investments, current income tax receivables and deferred tax assets) less operating liabilities (total liabilities without financial and lease liabilities, current income taxes payable, non-current post-employment benefit liabilities and deferred tax liabilities).

7 Research and development expenditure includes expenses recognized as intangible assets in the amount of CHF 11 million (previous period: CHF 9 million).

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# Consolidated Income Statement

in CHF million	January 1 to June 30, 2023, unaudited	January 1 to June 30, 2022, unaudited
Sales of goods		965
Services rendered	454	467
Total sales	1437	1 432
Cost of sales	-1 068	-1 035
Gross profit	369	397
Marketing and selling		-101
Research and development	-63	-66
Administration		-106
Other income		17
Other expense	-9	-16
Result before interest and taxes (EBIT)	113	125
Financial income	14	18
Financial expenses	-25	-23
Result before taxes (EBT)	103	120
Income taxes	-28	-32
Net result	75	88
Attributable to:		
Shareholders of the parent	75	86
Non-controlling interests		3
Earnings per share in CHF	0.23	0.26
Diluted earnings per share in CHF	0.23	0.26
EBITDA	224	237
Operational EBIT <sup>1</sup>	118	139
Operational EBITDA <sup>1</sup>	227	249

<sup>1</sup> Operational EBIT and operational EBITDA from prior year are restated for discontinued activities (refer to Reconciliation of Operational Figures).

# Consolidated Statement of Comprehensive Income

Net result       75       88         Other comprehensive income	in CHF million	January 1 to June 30, 2023, unaudited	January 1 to June 30, 2022, unaudited
Items that will never be reclassified to the income statement         Remeasurement of defined benefit plans       2       16         Income taxes on items that will never be reclassified to the income statement       -1       -15         1       1       1         Items that are or may be reclassified subsequently to the income statement       -2       -7         Gains and losses from hedging       -2       -7         Conversion differences       -58       -25         Income taxes on items that are or may be reclassified subsequently to the income statement       1       2         More taxes on items that are or may be reclassified subsequently to the income statement       1       2         Income taxes on items that are or may be reclassified subsequently to the income statement       1       2         Other comprehensive income for the period, net of taxes       -59       -29         Total comprehensive income for the period       15       59         Attributable to:       3       3         Shareholders of the parent       17       58	Net result	75	88
Remeasurement of defined benefit plans       2       16         Income taxes on items that will never be reclassified to the income statement       -1       -15         Items that are or may be reclassified subsequently to the income statement       1       1         Items that are or may be reclassified subsequently to the income statement       -2       -7         Gains and losses from hedging       -2       -7         Conversion differences       -58       -25         Income taxes on items that are or may be reclassified subsequently to the income statement       1       2         Other comprehensive income for the period, net of taxes       -59       -29         Total comprehensive income for the period       15       59         Attributable to:       17       58	Other comprehensive income		
Income taxes on items that will never be reclassified to the income statement       -1       -15         Items that are or may be reclassified subsequently to the income statement       1       1         Gains and losses from hedging       -2       -7         Conversion differences       -58       -25         Income taxes on items that are or may be reclassified subsequently to the income statement       1       2         Other comprehensive income for the period, net of taxes       -59       -29         Total comprehensive income for the period       15       59         Attributable to:       17       58	Items that will never be reclassified to the income statement		
Items that are or may be reclassified subsequently to the income statement         Gains and losses from hedging       -2         Conversion differences       -58         Income taxes on items that are or may be reclassified subsequently to the income statement       1         0ther comprehensive income for the period, net of taxes       -59         Total comprehensive income for the period       15         Attributable to:       -158         Shareholders of the parent       17	Remeasurement of defined benefit plans	2	16
Items that are or may be reclassified subsequently to the income statement         Gains and losses from hedging       -2       -7         Conversion differences       -58       -25         Income taxes on items that are or may be reclassified subsequently to the income statement       1       2         Other comprehensive income for the period, net of taxes       -59       -29         Total comprehensive income for the period       15       59         Attributable to:       17       58	Income taxes on items that will never be reclassified to the income statement	_1	-15
Gains and losses from hedging       -2       -7         Conversion differences       -58       -25         Income taxes on items that are or may be reclassified subsequently to the income statement       1       2         Other comprehensive income for the period, net of taxes       -59       -30         Other comprehensive income for the period, net of taxes       -59       -29         Total comprehensive income for the period       15       59         Attributable to:       -58       -58         Shareholders of the parent       17       58		1 _	1
Conversion differences       -58       -25         Income taxes on items that are or may be reclassified subsequently to the income statement       1       2         -59       -30         Other comprehensive income for the period, net of taxes       -59       -29         Total comprehensive income for the period       15       59         Attributable to:       -58       -59         Shareholders of the parent       17       58	Items that are or may be reclassified subsequently to the income statement		
Income taxes on items that are or may be reclassified subsequently to the income statement       1       2         -59       -59       -30         Other comprehensive income for the period, net of taxes       -59       -29         Total comprehensive income for the period       15       59         Attributable to:	Gains and losses from hedging	-2	-7
-59       -30         Other comprehensive income for the period, net of taxes       -59       -29         Total comprehensive income for the period       15       59         Attributable to:	Conversion differences	-58	-25
Other comprehensive income for the period, net of taxes       -59       -29         Total comprehensive income for the period       15       59         Attributable to:	Income taxes on items that are or may be reclassified subsequently to the income statement	1	2
Total comprehensive income for the period       15       59         Attributable to:		-59	-30
Attributable to:	Other comprehensive income for the period, net of taxes	-59	-29
Shareholders of the parent 17 58	Total comprehensive income for the period	15	59
	Attributable to:		
Non-controlling interests -2 1	Shareholders of the parent	17	58
	Non-controlling interests	-2	1

# Consolidated Balance Sheet

### Assets

in CHF million	June 30, 2023, unaudited	December 31, 2022	
Cash and cash equivalents	492	463	
Current financial investments and derivatives	28	17	
Trade and trade notes receivable	489	434	
Current contract assets	48	38	
Other receivables	95	98	
Current income tax receivables	26	19	
Inventories	534	504	
Prepaid expenses and accrued income	33	24	
Current assets	1746	1 597	
Loans and other non-current financial receivables	40	26	
Non-current financial investments	42	42	
Property, plant and equipment	526	523	
Right-of-use assets	209	182	
Goodwill and intangible assets	1 856	1 445	
Post-employment benefit assets	-	-	
Deferred tax assets	129	117	
Non-current contract assets	4	6	
Non-current assets	2806	2 3 3 9	
Total assets	4551	3937	

# Liabilities and Equity

in CHF million	June 30, 2023, unaudited	December 31, 2022
Trade payables	355	400
Current contract liabilities	230	359
Current lease liabilities	33	29
Current financial liabilities and derivatives	302	161
Other current liabilities	111	121
Accrued liabilities	236	240
Current income taxes payable	42	43
Current post-employment benefit liabilities	19	18
Other current provisions	87	91
Current liabilities	1415	1 462
Non-current lease liabilities	185	163
Non-current financial liabilities	1 264	604
Other non-current liabilities	2	7
Non-current post-employment benefit liabilities	204	209
Deferred tax liabilities	200	130
Other non-current provisions	60	46
Non-current liabilities	1916	1 158
Total liabilities	3331	2620
Share capital	340	340
Treasury shares	-131	-134
Retained earnings and reserves	969	1 069
Equity attributable to shareholders of the parent	1178	1274
Non-controlling interests	42	42
Total equity	1220	1316
Total liabilities and equity	4551	3937

# Consolidated Cash Flow Statement

income taxes interest excession of property, plant and equipment interest excession of right-of-use assets and preparat expenses interest excession of right-of-use in receivables, contract assets and preparat expenses in excession in payables, accound liabilities and use of provisions in payable assets in payables, accound liabilities and use of provisions in the off off off off off off off off off of	in CHF million	January 1 to June 30, 2023, unaudited	January 1 to June 30 2022, unaudited
pecone taxes         28         33           interest expanse (net)         16         6           Deprociation of groperty, plant and equipment         66         44           Deprociation of transples assets         200         113           Anortaxion of intransples assets         201         114           Addition tor/elease of provisions         3			
Interest programs (net) Paperolation of property, plant and equipment Paperolation of property, plant and equipment Paperolation of interplie assets Paperolation of paperolation of paperolation paperolation of paperolation paperolat	Net result	75	88
Deprecisition of property, plant and equipment     46     44       Deprecisition of right-of-use assets     200     113       Andition for find of values assets     33	Income taxes	28	32
Depresention of infargible assets       90       11         Amortization of infargible assets       44       44         Addition to finlargible assets       3          Impairment losses on intargible assets       1          Impairment losses on intargible assets       1          Impairment losses on intargible assets        11         Decrease in post employment benefit liabilities        11         Decrease in post employment benefit liabilities        11         Other non-cash items           Cash flow from operating activities before changes in net current assets        116         Increase in receivables, contract assets and prepaid expenses           Increase in receivables, contract assets due to hedge accounting           Decrease/Increase in payables, accrued liabilities and use of provisions           Decrease/Increase in payables, accrued liabilities and use of provisions           Decrease/Increase in payables, accrued tabilities and use of provisions           Decrease/Increase in payables, accruent assets            Represent contract tabilitities <t< td=""><td>Interest expense (net)</td><td>16</td><td>6</td></t<>	Interest expense (net)	16	6
Amortization of intrangible assets     44     44       Addition torviesase of provisions     3     -4       Addition torviesase on property, plant and equipment     -     -       Impairment losses on non-current modelables     -     1       Decrease in post-employment benefit labilities     -     -       Income taxes and on on-current necesivables     -     -       Cash flow from operating activities before changes in net current assets     176     197       Cash flow from operating activities before changes in net current assets     -     -       Increase in inventories     -     -     -       Decrease in contract labilities and use of provisions     -     -     -       Decrease in contract labilities and use of provisions     -     -     -       Cash flow from operating activities     -     -     -     -       Cash flow from operating activities     -     -     -     -       Cash flow from operating activities     -     -     -     -       Cash flow from operating activities     -     -     -     -       Purchase of property, plant and equipment     -     -     -     -       Purchase of operating activities     -     -     -     -       Purchase of operating activities     -	Depreciation of property, plant and equipment	46	48
Addition to/release of provisions       3       -4         impairment losses on intergible assets       -       -         Impairment losses on intergible assets       -       1         Impairment losses on intergible assets       -       1         Decrease in post employment benefit labilities       -       -         Differ non-cash items       -       -         Cash flow from operating activities before changes in net current assets       -       -         Other non-cash items       -       -       -         Decrease/Increase in payables, accrued labilities and use of provisions       -       -       -         Decrease/Increase in applies, accrued labilities and use of provisions       -       -       -       -         Decrease/Increase in net current assets       -	Depreciation of right-of-use assets	20	19
impairment losses on property, plant and equipment       1         impairment losses on inco-current receivables       -         Decrease in post-employment benefit liabilities       -         income taxes paid       -         Share-based payments       -         Cash flow from operating activities before changes in net current assets       176         Increase in receivables, contract assets and prepaid expenses       -         Increase in receivables, contract assets and prepaid expenses       -         Increase in neceivables, contract assets and prepaid expenses       -         Increase in neceivables, contract assets due to hedge accounting       -         Decrease/increase in payable, accrued liabilities and use of provisions       -         Decrease in contract liabilities       -         Nen-cash impact on net current assets       -         -225       -         Purchase of property, plant and equipment       -         Proceeds from sile of property, plant and equipment       -         Purchase of namatic liabilities       -         Proceeds from marketable securities       -         -22       -         Purchase of property, plant and equipment       -         Purchase of property, plant and equipment       -         Purchase of property, plant and equi	Amortization of intangible assets	44	44
Impairment losses on intergible assets Impairment losses on intergible assets Income taxes paid Items Items Income taxes paid Items	Addition to/release of provisions	3	-8
Impairment losses on non-current receivables  Cache and prostemployment benefit liabilities  Cacher taxes paid  Cacher taxes t	Impairment losses on property, plant and equipment		1
Decrease in post-employment benefit liabilities	Impairment losses on intangible assets	1	
Income taxes paid       -46       -24         Share-based payments       2       -11         Cash flow from operating activities before changes in net current assets       176       196         Increase in receivables, contract assets and prepaid expenses       -46       -6         Increase in inventories       -2       -122         Decrease in contract liabilities       -118       -11         Nen-cash impact on net current assets due to hedge accounting       -9       12         Cash flow from operating activities       -779       22         Cash flow from operating activities       -779       22         Purchase of intractinabilities       -2       -2         Purchase of property, plant and equipment       -31       -22         Purchase of intragible assets       -22       -22         Purchase of intragible assets       -22       -22         Purchase of intragible assets       -32       -24         Purchase of intragible assets       -34       -4         Purchase of intragible assets       -15       1         Purchase of intragible assets       -15       1         Purchase of intragible assets       -16       -4         Acquisition of subsidiaries, net of cash disposed       -16 <td< td=""><td>Impairment losses on non-current receivables</td><td></td><td>10</td></td<>	Impairment losses on non-current receivables		10
Share-based payments       2       2         Cither non-cash items       -6       -11         Cash flow from operating activities before changes in net current assets       176       196         Increase in receivables, contract assets and prepaid expenses       -46       -46         Increase in inventories       -2       -12         Decrease/increase in payables, accrued liabilities and use of provisions       -80       5         Decrease/increase in payables, accrued liabilities and use of provisions       -40       -41         Non-cash impact on net current assets       -255       -178         Cash flow from operating activities       -79       22         Purchase of property, plant and equipment       -31       -22         Purchase of intractilabilities, net of cash acquired       -354       -77         Diposel of Conceds from said of property, plant and equipment       -2       -2         Purchase of intragible assets       -22       -2         Diposel of Conceds from marketable securities       -31       -24         Proceeds from marketable securities       -11       -11         Cash flow from investing activities       -16       -15       -15         Dividends paid       -114       -112       -6         Dividends paid	Decrease in post-employment benefit liabilities	6	-4
Other non-cash items       -5       -11         Cash flow from operating activities before changes in net current assets       176       199         Increase in neceivables, contract assets and prepid expenses       -46       -40         Increase in inventories       -2       -12         Decrease/increase in payables, accrued liabilities and use of provisions       -80       52         Decrease/increase in payables, accrued liabilities and use of provisions       -80       52         Decrease/increase in payables, accrued liabilities and use of provisions       -80       52         Decrease/increase in payables, accrued liabilities and use of provisions       -80       52         Decrease/increase in payables, accrued liabilities       -118       -12         Cash flow from changes in net current assets       -255       -176         Cash flow from operating activities       -79       22         Purchase of intrapole assets       -22       -22         Proceeds from sele of property, plant and equipment       -31       -24         Proceeds from marketable securities       -32       -2         Proceeds from marketable securities       -32       -2         Cash flow from financial investments       -33       2         Increase of/proceeds from financial investments       -33	Income taxes paid		-24
Cash flow from operating activities before changes in net current assets       176       198         Increase in receivables, contract assets and prepaid expenses      46       -64         Increase in inventories      2       -122         Decrease/increase in payables, accrued liabilities and use of provisions       -80       95         Decrease/increase in payables, accrued liabilities and use of provisions       -80       95         Decrease/increase in payables, accrued liabilities and use of provisions       -80       95         Cash flow from onet current assets due to hedge accounting       -118       -12         Cash flow from operating activities       -77       22         Purchase of property, plant and equipment       -31       -22         Purchase of from pay companies, net of cash disposed       -22       -22         Purchase of of Group companies, net of cash disposed       -2       -2         Aguistion of subsidiaries, net of cash acquired       -35       -15         Proceeds from loans and other non-current financial receivables       -16       -17         Proceeds from loans and other non-current financial receivables       -16       -17         Proceeds from loans and other non-current financial receivables       -16       -17         Proceeds from financial leb t       -114       -112	Share-based payments	2	3
Increase in receivables, contract assets and prepaid expenses Increase in receivables, contract assets and prepaid expenses Increase in receivables, contract assets and prepaid expenses Increase in payables, accrued liabilities and use of provisions Increase in payables, accrued liabilities and use of provisions Increase in contract liabilities Increase of property, plant and equipment Increase of property, pla	Other non-cash items	5	-15
Increase in inventories  -2 -2 -122 Decrease/increase in payables, accrued liabilities and use of provisions  -60 C Decrease in contract liabilities  -118 -11 Cash flow from changes in net current assets due to hedge accounting  -9 Cash flow from operating activities  -79 22 Cash flow from operating activities  -79 22 -77 Cash flow from operating activities  -79 22 -72 -72 -72 -72 -72 -72 -72 -72 -72	Cash flow from operating activities before changes in net current assets	176	199
Increase in inventories  -2 -2 -122 Decrease/increase in payables, accrued liabilities and use of provisions  -60 C Decrease in contract liabilities  -118 -11 Cash flow from changes in net current assets due to hedge accounting  -9 Cash flow from operating activities  -79 22 Cash flow from operating activities  -79 22 -77 Cash flow from operating activities  -79 22 -72 -72 -72 -72 -72 -72 -72 -72 -72	Increase in receivables, contract assets and prenaid expenses	6	-64
Decrease/increase in payables, accrued liabilities and use of provisions       -80       9         Decrease in contract liabilities       -118       -12         Non-cash impact on net current assets due to hedge accounting       -9       13         Cash flow from changes in net current assets       -255       -176         Cash flow from operating activities       -79       22         Purchase of property, plant and equipment       -31       -262         Purchase of intangible assets       -222       -21         Disposal of Group companies, net of cash disposed       -0       -1         Acquisition of subsidiaries, net of cash acquired       -354       -1         Proceeds from marketable securities       -3       2       -2         Cash flow from investing activities       -15       -1       -1         Purchase of/proceeds from financial investments       -3       2       -1         Purchase of property, plant and equipment       -22       -22       -21         Proceeds from marketable securities       -22       -22       -22         Interest received       -5       -1       -1         Ordereds from financial investments       -15       -1       -1         Dividends paid       -114       -112       -2 </td <td></td> <td></td> <td></td>			
Decrease in contract liabilities       -118       -118         Non-cash impact on net current assets due to hedge accounting       -9       13         Cash flow from changes in net current assets       -255       -176         Cash flow from operating activities       -79       22         Purchase of property, plant and equipment       -31       -26         Proceeds from sale of property, plant and equipment       2       2         Purchase of intangible assets       -222       -27         Disposal of Group companies, net of cash acquired       -354          Proceeds from marketable securities       -15       7         Granting of/proceeds from financial investments       -3       2         Purchase of transcury shares       -114       -112         Cash flow from investing activities       -114       -112         Cash flow from investing activities       -112       -2         Proceeds from financial debt       -112       -2         Cash flow from investing activities       -2       -112         Cash flow from financial debt			9
Non-cash impact on net current assets       -9       13         Cash flow from changes in net current assets       -255       -178         Cash flow from operating activities       -79       22         Purchase of property, plant and equipment       -31       -22         Purchase of intangible assets       -22       -22         Disposal of Group companies, net of cash disposed       -       -         Acquisition of subsidiaries, net of cash acquired       -354       -         Proceeds from marketable securities       2       -         Granting of/proceeds from loans and other non-current financial receivables       -15       -         Purchase of proceeds from financial investments       -33       2         Interest received       -       -       -         Cash flow from investing activities       -416       -441         Dividends paid       -114       -112       -         Proceeds from financial indebt       -112       -       -         Proceeds from financial debt       -112       -       -         Cash flow from investing activities       -12       -       -         Dividends paid       -112       -       -       -20         Cash flow from financial abet       -112			
Cash flow from operating activities       -79       22         Purchase of property, plant and equipment       -31       -22         Proceeds from sale of property, plant and equipment       2       2         Purchase of intangible assets       -22       -22         Disposal of Group companies, net of cash disposed       -       -         Acquisition of subsidiaries, net of cash acquired       -354       -         Proceeds from marketable securities       2       -         Purchase of property, plant and other non-current financial receivables       -15       -         Purchase of proceeds from loans and other non-current financial receivables       -15       -         Purchase of proceeds from financial investments       -3       2       -         Interest received       5       -       -       -         Dividends paid       -114       -112       -       -         Proceeds from financial debt       -112       -       -       -         Proceeds from financial debt       -114       -112       -       -         Proceeds from financial debt       -112       -       -       -       -         Proceeds from financial debt       -112       -       -       -       -       -			13
Cash flow from operating activities       -79       22         Purchase of property, plant and equipment       -31       -22         Proceeds from sale of property, plant and equipment       2       2         Purchase of intangible assets       -22       -22         Disposal of Group companies, net of cash disposed       -       -         Acquisition of subsidiaries, net of cash acquired       -354       -         Proceeds from marketable securities       2       -         Purchase of property, plant and other non-current financial receivables       -15       -         Purchase of proceeds from loans and other non-current financial receivables       -15       -         Purchase of proceeds from financial investments       -3       2       -         Interest received       5       -       -       -         Dividends paid       -114       -112       -       -         Proceeds from financial debt       -112       -       -       -         Proceeds from financial debt       -114       -112       -       -         Proceeds from financial debt       -112       -       -       -       -         Proceeds from financial debt       -112       -       -       -       -       -	Cash flow from changes in net ourrant assats		178
Purchase of property, plant and equipment       -31       -22         Proceeds from sale of property, plant and equipment       2       2         Purchase of intangible assets       -22       -22         Disposal of Group companies, net of cash disposed       -       -         Acquisition of subsidiaries, net of cash acquired       -354       -         Proceeds from marketable securities       2       -         Granting of/proceeds from loans and other non-current financial receivables       -15       1         Purchase of /proceeds from financial investments      3       2         Interest received       5       -         Cash flow from investing activities       -416       -411         Dividends paid       -114       -114       -112         Purchase of francial debt       -112       -       -         Principal elements of lease payments       -19       -17       -         Repayment of financial liabilities       -2       -       -         Interest paid       -17       -5       -       -         Cash flow from financial liabilities       -2       -       -       -         Interest paid       -17       -5       -       -       -       -			-170
Proceeds from sale of property, plant and equipment       2       2         Purchase of intangible assets      22      22         Disposal of Group companies, net of cash disposed       -       -         Acquisition of subsidiaries, net of cash acquired       -354       -         Proceeds from marketable securities       2       -         Granting of/proceeds from loans and other non-current financial receivables       -15       1         Purchase of/proceeds from financial investments      3       2         Interest received       5       -         Cash flow from investing activities       -114       -114         Dividends paid       -114       -112       -         Proceeds from financial debt       810       94         Principal elements of lease payments       -19       -17         Repayment of financial labilities      2       -         Interest paid       -17       -         Cash flow from financing activities       -21	Cash flow from operating activities		22
Purchase of intangible assets      22       -22         Disposal of Group companies, net of cash disposed       -       -         Acquisition of subsidiaries, net of cash acquired       -354       -         Proceeds from marketable securities       2       -         Granting of/proceeds from loans and other non-current financial receivables       -15       1         Purchase of/proceeds from financial investments      3       2         Interest received       5       -         Cash flow from investing activities       -416       -411         Dividends paid      114      112         Purchase of treasury shares       -       -22         Proceeds from financial debt       -112       -         Proceeds from financial debt       -117       -         Cash flow from financial activities       -2       -         Cash flow from	Purchase of property, plant and equipment		-26
Disposal of Group companies, net of cash disposed       -       -         Acquisition of subsidiaries, net of cash acquired      354       -         Proceeds from marketable securities       2       -         Granting of/proceeds from loans and other non-current financial receivables      15       1         Purchase of/proceeds from financial investments      3       2         Interest received       -5       -         Cash flow from investing activities      416       -416         Dividends paid      114      112         Purchase of treasury shares       -       -         Proceeds from financial debt      112       -         Proceeds from financial debt      112       -         Proceeds from financial debt      112       -         Proceeds from financial labilities      22       -         Interest paid      112       -         Cash flow from financing activities       -24       -         Cash flow from financing activities       -22       -         Cash flow from financing activities       -21       -<	Proceeds from sale of property, plant and equipment	2	2
Acquisition of subsidiaries, net of cash acquired      354          Proceeds from marketable securities       2       -         Granting of/proceeds from loans and other non-current financial receivables      15       1         Purchase of/proceeds from financial investments      3       2         Interest received       -5       2         Cash flow from investing activities      416       -416         Dividends paid      114      112         Proceeds from financial debt      112      2         Repayment of financial debt      112      2         Principal elements of lease payments      19      17         Principal elements of lease payments      21      2         Interest paid      17      2         Cash flow from financial activities      21      2         Interest paid      17      2         Conversion adjustments to cash and cash equivalents       -21      7         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502	Purchase of intangible assets	-22	-21
Proceeds from marketable securities       2         Granting of/proceeds from loans and other non-current financial receivables       -15         Purchase of/proceeds from financial investments       -3         Interest received       5         Cash flow from investing activities       -416         Dividends paid       -114         Purchase of treasury shares       -         Proceeds from financial debt       -112         Proceeds from financial debt       -112         Principal elements of lease payments       -19         Principal elements of lease payments       -17         Cash flow from financing activities       -2         Cash flow from financing activities       -2         Conversion adjustments to cash and cash equivalents       -21         Cash and cash equivalents at the beginning of the period       463         Cash and cash equivalents at the end of the period       492	Disposal of Group companies, net of cash disposed		-1
Granting of/proceeds from loans and other non-current financial receivables       -15         Purchase of/proceeds from financial investments       -3         Interest received       5         Cash flow from investing activities       -416         Dividends paid       -114         Dividends paid       -114         Purchase of treasury shares       -20         Repayment of financial debt       810         Principal elements of lease payments       -19         -17       -22         Interest paid       -17         Cash flow from financial liabilities       -2         Oversion adjustments to cash and cash equivalents       -21         Conversion adjustments to cash and cash equivalents       -21         Cash and cash equivalents at the beginning of the period       463         Cash and cash equivalents at the end of the period       463			-1
Purchase of/proceeds from financial investments       -3       2         Interest received       5       4         Cash flow from investing activities       -416       -416         Dividends paid       -114       -115         Dividends paid       -114       -112         Purchase of treasury shares       -       -20         Repayment of financial debt       810       94         Principal elements of lease payments       -19       -17         Repayment of financial liabilities       -2       -         Interest paid       -17       -5         Cash flow from financing activities       545       -77         Conversion adjustments to cash and cash equivalents       -21       -0         Increase/decrease in cash and cash equivalents       29       -99         Cash and cash equivalents at the end of the period       463       601         Cash and cash equivalents at the end of the period       492       502		2	_
Interest received       5       4         Cash flow from investing activities       -416       -416         Dividends paid       -114       -114         Purchase of treasury shares       -       -20         Repayment of financial debt       -112       -         Proceeds from financial debt       -112       -         Principal elements of lease payments       -19       -17         Repayment of financial labilities       -22       -         Interest paid       -17       -         Cash flow from financing activities       545       -77         Conversion adjustments to cash and cash equivalents       -21       -         Increase/decrease in cash and cash equivalents       29       -98         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502			1
Cash flow from investing activities       -416       -416         Dividends paid       -114       -114         Purchase of treasury shares       -       -20         Repayment of financial debt       -112       -6         Principal elements of lease payments       -119       -17         Repayment of financial liabilities       -2       -         Interest paid       -17       -5         Cash flow from financing activities       545       -77         Conversion adjustments to cash and cash equivalents       -21       -3         Increase/decrease in cash and cash equivalents       29       -99         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502	Purchase of/proceeds from financial investments		2
Dividends paid       -114       -115         Purchase of treasury shares       -       -20         Repayment of financial debt       -112       -6         Proceeds from financial debt       810       94         Principal elements of lease payments       -19       -17         Repayment of financial liabilities       -2       -         Interest paid       -17       -5         Conversion adjustments to cash and cash equivalents       -21       -3         Increase/decrease in cash and cash equivalents       29       -95         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502	Interest received	5	4
Purchase of treasury shares       -       -20         Repayment of financial debt       -112       -5         Proceeds from financial debt       810       94         Principal elements of lease payments       -19       -17         Repayment of financial liabilities       -2       -2         Interest paid       -17       -5         Conversion adjustments to cash and cash equivalents       -21       -3         Increase/decrease in cash and cash equivalents       29       -95         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502	Cash flow from investing activities	-416	-41
Purchase of treasury shares       -       -20         Repayment of financial debt       -112       -5         Proceeds from financial debt       810       94         Principal elements of lease payments       -19       -17         Repayment of financial liabilities       -2       -2         Interest paid       -17       -5         Conversion adjustments to cash and cash equivalents       -21       -3         Increase/decrease in cash and cash equivalents       29       -95         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502	Dividends paid		-115
Repayment of financial debt       -112       -5         Proceeds from financial debt       810       94         Principal elements of lease payments       -19       -17         Repayment of financial liabilities       -2       -2         Interest paid       -17       -6         Cash flow from financing activities       545       -77         Conversion adjustments to cash and cash equivalents       -21       -5         Increase/decrease in cash and cash equivalents       29       -96         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502			-20
Proceeds from financial debt 810 94 Principal elements of lease payments -19 -17 Repayment of financial liabilities -2 -4 Interest paid -17 -6 Cash flow from financing activities 545 -77 Conversion adjustments to cash and cash equivalents -21 -5 Increase/decrease in cash and cash equivalents 29 -99 Cash and cash equivalents at the beginning of the period 463 601 Cash and cash equivalents at the end of the period 492 502		-112	-9
Principal elements of lease payments       -19       -17         Repayment of financial liabilities       -2       -         Interest paid       -17       -6         Cash flow from financing activities       545         Conversion adjustments to cash and cash equivalents       -21       -0         Increase/decrease in cash and cash equivalents       29       -99         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502	Proceeds from financial debt	810	94
Interest paid       -17      6         Cash flow from financing activities       545       -77         Conversion adjustments to cash and cash equivalents       -21       -3         Increase/decrease in cash and cash equivalents       29       -99         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502	Principal elements of lease payments		-17
Interest paid       -17      6         Cash flow from financing activities       545       -77         Conversion adjustments to cash and cash equivalents       -21       -3         Increase/decrease in cash and cash equivalents       29       -99         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502	Repayment of financial liabilities		-
Conversion adjustments to cash and cash equivalents       -21       -3         Increase/decrease in cash and cash equivalents       29       -99         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502			-9
Increase/decrease in cash and cash equivalents       29       -99         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502	Cash flow from financing activities	545	-77
Increase/decrease in cash and cash equivalents       29       -99         Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502	Conversion adjustments to cash and cash equivalents		-3
Cash and cash equivalents at the beginning of the period       463       601         Cash and cash equivalents at the end of the period       492       502			-0
Cash and cash equivalents at the end of the period   492   502	Increase/decrease in cash and cash equivalents	29	-99
			601
Increase/decrease in cash and cash equivalents 29 -99	Cash and cash equivalents at the end of the period	492	502
	Increase/decrease in cash and cash equivalents	29	-99

# Consolidated Statement of Changes in Equity

in CHF million	Share capital <sup>1</sup>	Additional paid-in capital	Treasury shares	Conversion differences	Retained earnings	Hedge accounting	Fair value adjustment	Income taxes	Total equity attributable to shareholders	Non-controlling interests	Total share- holders' equity
Balance at January 1, 2022	340	558	-120	-291	838	5	9	86	1 4 2 4	45	1 469
Net result					86			_	86	3	88
Gains and losses from hedging								2			-5
Remeasurement of defined benefit plans					16			-15			1
Conversion differences				-23					-23	-1	-25
Other comprehensive income for the period			_	-23	16	-7		-13	-28	-1	-29
Total comprehensive income for the period		_		-23	102	-7	_	-13	58	1	59
 Dividend distributions											115
Share-based payments					<u>-114</u> -2				3		<u>-115</u> 3
Purchase of treasury shares <sup>2</sup>			20 -								-20
Contributions and distributions		-	-15	-	-116	-	-	-	-131	-1	-132
Total transactions with owners of the company Balance at June 30, 2022		- 558	-15 -134	-314	-113 827	-2		-	-128 1 354	-1 45	-129 1 399
Balance at January 1, 2023	340	558	-134	-377	814	-2	-1	79	1274	42	1316
Net result					75			_	75		75
Gains and losses from hedging						-2		1	-2		-2
Remeasurement of defined benefit plans		_			2			-1	1	_	1
Conversion differences		_		-57				_	-57	-1	-58
Other comprehensive income for the period				-57	2	-2		-	-58	-1	-59
Total comprehensive income for the period				-57	76	-2		_	17	-2	15
Capital increase								_		2	2
Dividend distributions					-114			_	-114	-1	-114
Share-based payments			4		-2				2		2
Contributions and distributions		-	4		-115	-	-		-112	1	-111
Total transactions with owners of the company			4		-115			_	-112	1	-111
Balance at June 30, 2023	340	558	-131		774						

<sup>1</sup> The share capital of OC Oerlikon Corporation AG, Pfäffikon, consists of 339 758 576 fully paid registered shares (previous year: 339 758 576) of a nominal value of CHF 1 each.

# Significant Accounting Principles

#### **Company operations**

OC Oerlikon Corporation AG, Pfäffikon, is a Swiss public company located in Churerstrasse 120, Pfäffikon, canton of Schwyz, Switzerland. It is the ultimate parent company of the Oerlikon Group, a leading high-tech industrial Group that provides innovative industrial solutions and cutting-edge technologies for surface solutions and polymer processing solutions.

#### **Basis of preparation**

The unaudited consolidated interim financial statements of OC Oerlikon Corporation AG, Pfäffikon, for the first half of 2023 are presented in a condensed form and have been prepared in accordance with IAS 34 Interim Financial Reporting and Swiss company law. These accounting standards have been applied consistently in all periods presented in this report. The reporting period is six months. The consolidated income statement shows operating costs grouped by function. Assets and liabilities in the consolidated balance sheet are classified as current or noncurrent. The consolidated interim financial statements do not include all the details contained in the consolidated annual financial statements and should therefore be read in conjunction with the annual consolidated financial statements as of December 31, 2022. The consolidated interim financial statements were approved by the Board of Directors on August 2, 2023.

All amounts in the consolidated interim financial statements are presented in millions of Swiss francs (CHF million) and all amounts (including totals and subtotals) have been rounded according to normal commercial practice. Thus, an addition of the figures presented can result in rounding differences. The accounting policies in the consolidated interim financial statements match those applied in the audited annual consolidated financial statements as of December 31, 2022.

#### Adoption of new and revised accounting standards

No new or amended standards or interpretations effective for the financial year beginning on January 1, 2023, had a significant impact on the Group's consolidated financial statements.

#### Newly published accounting standards not early adopted

Certain new accounting standards and interpretations have been published by the IASB that are not mandatory for the reporting period beginning on January 1, 2023, yet and that have not been early adopted by the Oerlikon Group. None of them is expected to have a material impact on the Group's financial statements.

# Segment Information

	Surface Solution Division		s Polymer Processing Solutions Division		Total Divisions		
in CHF million	2023	2022	2023	2022	2023	2022	
	777	724	E64		1000	4.562	
Order intake			561	839	1 3 3 8	1563	
Order backlog	241	219	398	619	639	838	
Sales							
Sales to third parties	761	680	676	752	1 4 3 7	1 4 3 2	
Sales to other divisions	3	4		_	3	4	
Eliminations	-3	-4			-3	-4	
	761	680	676	752	1437	1 4 3 2	
Sales to third parties by market region							
Asia/Pacific	206	211	514	555	720	766	
Europe	381	309	99	122	480	432	
Americas	174	159	63	75	237	234	
	761	680	676	752	1 4 3 7	1 432	
Sales to third parties by location							
Asia/Pacific	181	185	285	283	465	468	
thereof China	58	63	275	273	333	336	
Europe	408	331	363	441	771	772	
thereof Switzerland/Liechtenstein	61	50			61	50	
Germany	164	160	336	389	500	549	
Americas	173	164	28	28	201	192	
thereof USA	145	134	26	26	170	161	
	761	680	676	752	1 4 3 7	1 4 3 2	
Timing of succession							
Timing of revenue recognition At a point in time	761	680	279	316	1041	996	
	(6)						
Transferred over time			397	436	397	436	
	761	 680					
Transferred over time Capital expenditure for property, plant and equipment and intangible			397	436	397	436	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup>		680	397 676	436 752	397 1437	436 <b>1432</b>	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets1 Asia/Pacific	<b>761</b>		397 <b>676</b> 2	436 752	397 1437 7	436 1432	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe	<b>761</b>	<b>680</b>	397 676 2 2 7	436 752	397 1437 7 29	436 <b>1432</b> 4 25	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific	<b>761</b>		397 <b>676</b> 2	436 752	397 1437 7	436 1432	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas	<b>761 761 5 22 7 34</b>	 	397 676 	436 752 1 9 - 11	397 1437 7 29 8 44	436 1432 4 25 8	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup>	<b>761 761 5 22 7 34 122</b>		397 676 2 7 7 10 99	436 752 1 9 	397 1437 7 29 8 44 221	436 1432 4 25 8 36 247	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas	<b>761 761 5 22 7 34</b>	 	397 676 2 7 - 10	436 752 1 9 - 11	397 1437 7 29 8 44	436 1432 4 25 8 36	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBIT <sup>4</sup> Other material items	761 761 5 22 7 34 122 47	2 16 16 3 124 48	397 676 2 7 7 10 99 73	436 752 1 9 	397 1437 7 29 8 44 221 120	436 1432 4 25 8 36 247 143	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBIT <sup>4</sup> Other material items Research and development expense	<b>761 761 5 22 7 34 122 47 -42</b>	 	397 676 2 7 7 10 99 73 21	436 752 1 9 	397 1437 7 29 8 44 221 120 -63	436 1432 4 25 8 36 247 143 -66	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBIT <sup>4</sup> Other material items Research and development expense Depreciation and amortization	761 761 5 22 7 34 122 47		397 676 2 7 7 10 99 73	436 752 1 9 	397 1437 7 29 8 44 221 120	436 1432 4 25 8 36 247 143 -66 -106	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBITDA <sup>4</sup> Other material items Research and development expense Depreciation and amortization Impairment of property, plant and equipment and right-of-use assets	<b>761 761 5</b> 22 7 <b>34 122 47 -42 -76 -</b>	 	397 676 2 7 7 10 99 73 21	436 752 1 9 	397 1437 7 29 8 44 221 120 -63	436 1432 4 25 8 36 247 143 -66	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBITDA <sup>4</sup> Other material items Research and development expense Depreciation and amortization Impairment of property, plant and equipment and right-of-use assets Impairment of intangible assets	<b>761 761 5 22 7 34 122 47 -42 -76</b>		397 676 2 7 7 10 999 73 21 21 26	436 752 1 9 	397 1437 7 29 8 44 221 120 -63	436 1432 4 25 8 36 247 143 -66 -106 -11	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBITDA <sup>4</sup> Other material items Research and development expense Depreciation and amortization Impairment of property, plant and equipment and right-of-use assets	<b>761 761 5</b> 22 7 <b>34 122 47 -42 -76 -</b>	   _	397 676 2 7 7 10 999 73 -21 -221 -26	436 752 1 9 	397 1437 29 8 44 221 120 63 102	436 1432 4 25 8 36 36 247 143 -66 -106 -11	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBITDA <sup>4</sup> Other material items Research and development expense Depreciation and amortization Impairment of property, plant and equipment and right-of-use assets Impairment of intangible assets	<b>761 761 761 761 761 761 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 77 77 77 77 77 77 77 7</b>	   	397 676 2 7 7 - 10 999 73 - 21 -21 -26 - -	436 752 1 9 	397 1437 29 8 44 221 120 63 102 1	436 1432 4 25 8 36 247 143 -66 -106 -11	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBIT <sup>4</sup> Other material items Research and development expense Depreciation and amortization Impairment of property, plant and equipment and right-of-use assets Impairment of intangible assets Restructuring income/expense	<b>761 761 761 761 761 761 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 77 77 77 77 77 77 77 7</b>	   	397 676 2 7 7 10 999 73 -21 -22 -22	436 752 1 9 	397 1437 29 8 44 221 120 63 102 11 1	436 1432 4 25 8 36 247 143 -66 -106 -11 -1 -1	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBITDA <sup>4</sup> Other material items Research and development expense Depreciation and amortization Impairment of property, plant and equipment and right-of-use assets Impairment of intangible assets Restructuring income/expense Net operating assets	<b>761 761 761 761 761 761 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 34 34 34 34 34 34 34</b>	     	397 676 2 7 7 - 10 99 99 73 - 21 -21 -26 - - 26 - - 230.06.23	436 752 1 9 	397 1437 7 29 8 44 221 120 	436 1432 4 25 8 36 36 -106 -106 -106 -11 -1 31.12.22	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBITDA <sup>4</sup> Other material items Research and development expense Depreciation and amortization Impairment of property, plant and equipment and right-of-use assets Impairment of intangible assets Restructuring income/expense Net operating assets Operating assets <sup>2</sup>	<b>761 761 761 761 761 76 77 34 122 77 34 122 77 34 122 77 34 122 77 34 122 77 34 34 34 34 34 34 34 34</b>	     	397 676 2 7 7 10 999 73 -21 -26 -21 -26 - 30.06.23 1 331	436 752 1 9 	397 1437 7 29 8 44 221 120 	436 1432 4 25 8 36 36 -106 -106 -106 -11 -1 -1 31.12.22 3192	
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Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBITDA <sup>4</sup> Operational EBIT <sup>4</sup> Other material items Research and development expense Depreciation and amortization Impairment of property, plant and equipment and right-of-use assets Impairment of intangible assets Restructuring income/expense Net operating assets <sup>2</sup> Operating liabilities <sup>3</sup> Number of employees (full-time equivalents) <sup>4</sup>	<b>761 761 761 761 761 76 77 34 122 77 34 122 47 34 122 47 34 122 47 34 34 34 34 34 34 34 34</b>		397 676 2 7 7 10 99 99 73 -21 -22 -22 -22 -22 -22 -21 -26 -26 -21 -26 -21 -21 -21 -21 -21 -21 -21 -21 -21 -21	436 752 1 9 	397 1437 7 29 8 44 221 120 	436 1432 4 25 8 36 247 143 -66 -106 -106 -11 -1 31.12.22 3192 -1197 1995 31.12.22	
Transferred over time Capital expenditure for property, plant and equipment and intangible assets <sup>1</sup> Asia/Pacific Europe Americas Operational EBITDA <sup>4</sup> Operational EBITDA <sup>4</sup> Operational EBIT <sup>4</sup> Other material items Research and development expense Depreciation and amortization Impairment of property, plant and equipment and right-of-use assets Impairment of intangible assets Restructuring income/expense Net operating assets <sup>2</sup> Operating assets <sup>2</sup> Operating liabilities <sup>3</sup> Number of employees (full-time equivalents) <sup>4</sup> Asia/Pacific	<b>761 761 761 761 761 761 77 34 122 77 34 122 47 34 122 47 34 122 47 34 34 34 34 34 34 34 34</b>		397 676 7 7 7 10 999 73 -21 -22 -22 -22 -22 -22 -21 -26 -26 -21 -26 -21 -21 -21 -21 -21 -21 -21 -21 -21 -21	436 752 1 9 	397 1437 29 8 44 221 120 	436 1432 4 25 8 36 247 143 -66 -106 -106 -11 -1 31.12.22 3192 -1197 1995 31.12.22 31446	
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 E	Group/ liminations		Total
2023	2022	2023	2022
 -		1 3 3 8	1 563
 -		639	838
-	-	1 4 3 7	1 4 3 2
-3	-4	-	_
 3	4		_
_		1 4 3 7	1 4 3 2
 :			
 			700
 		720	766
 		480	432
_		237	234
 -		1 4 3 7	1 4 3 2
 -		465	468
 -		333	336
 -		771	772
 _		61	50
 _		500	549
 		201	192
 			161
 		170	
 		1437	1 4 3 2
 		1041	996
_		397	436
-		1 4 3 7	1 4 3 2
 -		7	4
8	10	37	35
-		8	8
 8	10	52	46
 5	2	227	249
 -2		118	139
 			100
 		-63	-66
 -7	-6	-109	-112
 			-1
 			-
 			-1
 30.06.23	31.12.22	30.06.23	31.12.22
 123	111	3873	3304
 -36	-44	-1072	-1241
87	68	2801	2063
	31.12.22	30.06.23	31.12.22
 30.06.23			0
 <b>30.06.23</b>		3 100	3 500
 100	54	3422	
	54 282	7861	3500
 100	54		

#### **Segment Information**

- The Group consists of the following reportable segments:
   The "Surface Solutions Division" is a world-leading supplier of advanced materials and surface technologies for components and tools used in a wide range of industrial applications where superior materials and surface performance are required.
- The Polymer Processing Solutions Division is a world market leader for solutions and systems used to manufacture manmade fibers that enable customers to produce high-quality synthetic fibers.

The segment reporting of the Oerlikon Group is in accordance with the "management approach" and based on the internal structure and reporting. The Chief Executive Officer (CEO)/Executive Chairman (from July 1, 2022) performs the function of the Chief Operating Decision Maker (CODM), assesses performance and makes resource allocation decisions.

The internal reporting to the CODM is based on uniform Group accounting princi-ples, which correspond to those used in the consolidated financial statements. Intersegment pricing is determined on an arm's length basis.

<sup>1</sup> Does not include non-current assets acquired through business combinations.

<sup>2</sup> Operating assets include total assets without cash and cash equivalents, current financial investments, current income tax receivables and deferred tax assets.

<sup>3</sup> Operating liabilities include total liabilities without financial and lease liabilities, current income taxes payable, non-current post-employment benefit liabilities and deferred tax liabilities.

<sup>4</sup> Operational EBITDA and operational EBIT are adjusted by effects from discontinued activities not qualifying as discontinued operations from the ePD inline business and from the discon-tinuation of the Russian operations. For comparability reasons, prior year figures have been adjusted for the ePD inline business.

# **Reconciliation of Operational Figures**

### HY 2023

in CHF million		Operational figures	Restructuring <sup>1</sup>	Discontinued activities <sup>2</sup>	Impairments <sup>3</sup>	Acquisition and integration costs	Unadjusted figures
Surface Solutions	Sales	761					761
Division	EBITDA	122		-1		-1	120
_	EBIT	47		-3		-1	43
Polymer Processing	Sales	676	-	-	_	-	676
Solutions Division	EBITDA	99	_	-	_	_	99
_	EBIT	73	_	-	_	_	73
Total Divisions	Sales	1 437	_	_	_	_	1 4 3 7
_	EBITDA	221	_	-1		-1	219
_	EBIT	120	_	-3	_	-1	116
Group/	Sales	-		_		_	-
Eliminations	EBITDA	5	-	-	_	-	5
_	EBIT	-2		_		_	-2
Total	Sales	1 437	_	-	_	_	1 437
_	EBITDA	227	_	-1		-1	224
—	EBIT	118	-	-3	_	-1	113

#### HY 2022

in CHF million		Operational figures⁴	Restructuring <sup>1</sup>	Discontinued activities <sup>2</sup>	Impairments <sup>3</sup>	Acquisition and integration costs	Unadjusted figures
Surface Solutions	Sales	680					680
Division	EBITDA	124		-6		_	118
_	EBIT	48		-7		_	40
Polymer Processing	Sales	752	_	_		_	752
Solutions Division	EBITDA	124	_	_	_	_	123
	EBIT	95	_	_		_	94
Total Divisions	Sales	1 432	-	-	_	_	1 4 3 2
	EBITDA	247	-1	-6	-	-	241
	EBIT	143	-1	-7	_	-	134
Group/	Sales	_	_	_		_	_
Eliminations	EBITDA	2	-	_		-5	-3
	EBIT	-4	-	-	_	-5	-9
Total	Sales	1 432	-	-	_	-	1 432
	EBITDA	249	-1	-6	_	-5	237
—	EBIT	139	-1	-7	_	-5	125

<sup>1</sup> Expenses related to restructuring mainly include personnel costs.

<sup>2</sup> Effects from discontinued activities not qualifying as discontinued operations, include the ePD inline business and the effects of the discontinuation of the Russian operations.

<sup>3</sup> Impairments related to restructuring.

<sup>4</sup> Operational EBITDA and Operational EBIT from prior year are restated by effects from discontinued activities not qualifying as discontinued operations from the ePD inline business.

#### Alternative performance measures

The alternative performance measures used by the Oerlikon Group are defined as follows:

**Operational EBITDA:** operational EBITDA is defined as EBITDA, adjusted by expenses directly related to restructuring activities, effects from discontinued activities not qualifying as discontinued operations, impairments on associates as well as acquisition and integration costs.

**Operational EBIT:** operational EBIT is defined as EBIT, adjusted by expenses and impairments directly related to restructuring activities, effects from discontinued activities not qualifying as discontinued operations, impairments on associates, goodwill and intangible assets acquired in a business combination as well as acquisition and integration costs.

February 28, 2023

#### **Acquisitions and Divestments**

#### Acquisition in the first half of 2023

On February 28, 2023, Oerlikon has successfully closed the acquisition of Riri, following the signing of the agreement on December 15, 2022. Riri is a leading provider of coated metal accessories for the luxury fashion industry. This acquisition expands Oerlikon's foothold in the luxury market and together with Coeurdor, which was acquired in 2021 creates a leading platform in luxury metalware.

The total purchase consideration for the acquisition of Riri amounts to CHF 363 million and includes CHF 250 million paid in cash for the shares and CHF 113 million paid in cash for a convertible debt instrument.

Contingent liabilities of CHF 16 million have been recognized, primarily due to potential tax and environmental risks.

The goodwill of CHF 211 million arising from the acquisition is mainly attributable to the strengthening of Oerlikon's market position in the luxury market and expected synergies from combining the operations of the acquired business with the Oerlikon Group. None of the goodwill is expected to be deductible for income tax purposes.

Acquisition-related costs amounting to less than CHF 1 million have been recognized under other expense in the consolidated income statement for the for the six-month period ended June 30, 2023.

The following table summarizes the fair value of consideration, as well as assets acquired and liabilities assumed at the date of the acquisition:

in CHF million	February 28, 2023
Cash consideration for shares	250
Cash consideration for convertible debt instrument paid to former owners	113
Total	

#### Recognized amounts of identifiable assets acquired and liabilities assumed

in CHF million	in	CHF	million
----------------	----	-----	---------

Cash and cash equivalents	11
Current financial investments	3
Trade and other receivables and prepaid expenses	40
Current income tax receivables	2
Inventories	39
Loans and other non-current financial receivables	7
Property, plant and equipment	34
Right-of-use assets	27
Intangible assets	255
Deferred tax assets	6
Trade payables	
Current lease liabilities	
Current financial liabilities and derivatives	
Other current payables and accrued liabilities	-17
Current income tax payable	
Non-current lease liabilities	-22
Non-current loans and borrowings <sup>1</sup>	-108
Non-current post-employment benefit liabilities	-3
Deferred tax liabilities	-70
Non-current provisions	-16
Total identifiable net assets	152
Goodwill	211
Total net assets	363

#### **Total net assets**

<sup>1</sup>Financial liabilities of CHF 101 million have been repaid at the acquisition of Riri.

The above amounts represent the preliminary allocation of the purchase price. Due to the timing of the acquisition, certain information required to complete the final purchase price allocation remains outstanding.

From the date of acquisition until June 30, 2023, Riri contributed CHF 61 million in total sales and CHF 1 million in net income to the Oerlikon Group. Had the transaction taken place at January 1, 2023, the Group's total sales and net income for the six-month period ended June 30, 2023, would have amounted to approximately CHF 1 469 million and CHF 73 million, respectively. These amounts have been determined based on the assumption that the fair value adjustments at the acquisition date, determined provisionally, would have been the same at January 1, 2023.

#### Cash flows from acquisitions of subsidiaries

in CHF million	June 30, 2023
Cash consideration for shares	-250
Cash consideration for convertible debt instrument paid to former owners	-113
Cash acquired	11
Payments for acquisitions in prior years	
Total cash flows from acquisitions, net of cash acquired	

# Revenue

Disaggregation of revenue from contracts with customers by segment and market1:

	Surface S	olutions Division	Polymer Processing Solutions Division			Total
in CHF million	January 1 to June 30, 2023	January 1 to June 30, 2022	January 1 to June 30, 2023	January 1 to June 30, 2022	January 1 to June 30, 2023	January 1 to June 30, 2022
Automotive	174	184			174	184
Aviation		85	_	_	105	85
Energy	42	36			42	36
Filament		_	399	471	399	471
Flow Control		_	103	103	103	103
General Industry	185	158	_	_	185	158
Industrial and Interiors		_	88	75	88	75
Nonwoven and Plant Engineering		-	85	103	85	103
Luxury	83	23	-	_	83	23
Tooling	172	195	-		172	195
Total revenue from contracts with customers	761	680	676	752	1 437	1432

<sup>1</sup> Luxury was added as an additional market in 2023. For comparability reasons, prior year figures have been adjusted accordingly.

# **Financial Instruments**

The carrying amounts and fair values of financial assets and liabilities as of June 30, 2023, including their levels in the fair value hierarchy, are as follows:

					Carrying	amount		Fa	air value
in CHF million	Fair valuethrough other comprehen- sive income	Fair value – through profit & loss	Amortized cost <sup>1</sup>	Total financial assts/liabilities	Non-financial assets/liabilities	Total balance sheet position	Level 1	Level 2	Level 3
Cash, postal and bank current accounts			194	194		194			
Time deposits			218	218		218			
Money market funds <sup>2</sup>			80	80		80			
Cash and cash equivalents <sup>3</sup>		_	492	492	_	492			
Debt and equity securities		10		10	_	10	10		
Deposits			7	7		7			
Foreign exchange contracts	4	7	_	11	_	10		11	
Current financial investments and derivatives	4	17	7	28	_	28	10	11	_
Trade and trade notes receivable		_	489	489	_	489			
Advances on inventory		_	_	_	29	29			
Other current receivables <sup>4</sup>		_	_	_	66	66			
Other receivables		_	_	_	95	95			
Loans and non-current financial receivables	_	_	22	22	-	22			
Other non-current receivables		_	_	_	18	18			
Loans and other non-current receivables	-	-	22	22	18	40			
Investments in associates and joint arrangements		_	_	_	25	25	_	_	_
Other investments <sup>5</sup>	17	_	_	17	_	17	_	_	17
Non-current financial investments	17	-	-	17	25	42	-	-	17
Total	28	10	1011	1048	138	1 185	10	11	17
Trade payables		_	355	355	_	355			
Foreign exchange contracts	6	4	-	10	-	10	-	10	-
Bonds		-	150	150	_	150	150	_	_
Current loans and borrowings		_	141	141	_	141			
Current financial liabilities and derivatives	6	4	291	302	_	302	150	10	-
Other operating payables <sup>4</sup>		_	_	-	79	79	_		_
Other current liabilities		32	-	32	-	32	-	-	32
Other current liabilities	-	32	-	32	79	111	-	-	32
Accrued personnel expenses			_	-	85	85			
Accrued material expenses			64	64	-	64			
Other accrued liabilities <sup>6</sup>			87	87		87			
Accrued liabilities		-	151	151	85	236			
Bonds			787	787		787	749		
Non-current loans and borrowings			477	477		477			
Non-current financial liabilities		-	1264	1264		1264	749		-
Other non-current liabilities		2		2		2			2
Total	6	38	2062	2106	165	2271	899	10	34

<sup>1</sup> With the exception of the bonds, the Group has not disclosed the fair values for financial assets and liabilities measured at amortized cost because their carrying amounts are a reasonable approximation of fair values.

<sup>2</sup> Investment-grade rated money market funds available on a daily basis.

<sup>o</sup> CHF 259 million of total cash and cash equivalents are held in countries in which local exchange control regulations with regard to capital export exist. If the Group complies with legal and tax regulations, such liquid funds are at its disposition within a reasonable period of time.

<sup>4</sup> Mainly include receivables from and payables to tax authorities (VAT).

<sup>5</sup> Mainly include a 12.62 % investment in Kinexon Beteiligungsgesellschaft mbH (an unquoted equity instrument) of CHF 17 million that is carried at fair value through other comprehensive income.

<sup>6</sup> Contains mainly accrued expenses for services.

The carrying amounts and fair values of financial assets and liabilities as of December 31, 2022, including their levels in the fair value hierarchy, are as follows:

			amount	Fair value					
in CHF million	Fair value – through other comprehensive income	Fair value – through profit & loss	Amortized cost <sup>1</sup>	Total finan- cial assts/lia- bilities	Non-financial assets/liabilities	Total balance sheet posi- tion	Level 1	Level 2	Level 3
Cash, postal and bank current accounts			179	179		179			
Time deposits			150	150		150			
Money market funds <sup>2</sup>			135	135		135			
Cash and cash equivalents <sup>3</sup>			463	463		463			
Debt and equity securities		9		9		9	9		
Deposits			4	4		4			
Foreign exchange contracts	4		_	4	_	4		4	
Current financial investments		•		47		47	•		
and derivatives Trade and trade notes receivable	4	9	434	<u> </u>		17 434	9	4	
			434	- 434	32	32			
Advances on inventory						-			
Other current receivables <sup>4</sup>					66	66 98			
Other receivables					98				
Loans and non-current financial receivables			7	7	-	7			
Other non-current receivables					18	18			
Loans and other non-current receivables			7	7	18	26			
Investments in associates and joint arrangements	_	_	_	_	25	25	_	_	_
Other investments <sup>5</sup>	17			17		17	_		17
Non-current financial investments	17	-	-	17	25	42	_	_	17
Total	21	9	909	939	140	1080	9	4	17
Trade payables			400	400		400			
Foreign exchange contracts	6	4		10		10		10	
Current loans and borrowings			151	151		151			
Current financial liabilities and									
derivatives	6	4	151	161		161		10	
Other operating payables <sup>4</sup>	-	-	-	-	87	87	_		
Other current liabilities	-	34	-	34	-	34	-	-	34
Other current liabilities	-	34	-	34	87	121	-	-	34
Accrued personnel expenses	-	-	-	-	93	93			
Accrued material expenses	-	-	58	58	-	58			
Other accrued liabilities6	_	_	89	89	_	89			
Accrued liabilities	-	_	147	147	93	240			
Bonds			599	599	_	599	559		
Non-current loans and borrowings	_	_	5	5	_	5			
Non-current financial liabilities	-	-	604	604	-	604	599	-	-
Other non-current liabilities	-	4	2	7	_	7	_	-	4
Total	6	42	1 304	1352	93	1 4 4 5	599	10	38

<sup>1</sup> With the exception of the bonds, the Group has not disclosed the fair values for financial assets and liabilities measured at amortized cost because their carrying amounts are a reasonable approximation of fair values

 $^{\scriptscriptstyle 2}$  Investment-grade rated money market funds available on a daily basis.

<sup>3</sup> CHF 332 million of total cash and cash equivalents are held in countries in which local exchange control regulations with regard to capital export exist. If the Group complies with legal and tax regulations, such liquid funds are at its disposition within a reasonable period of time.

<sup>4</sup> Mainly include receivables from and payables to tax authorities (VAT).

<sup>5</sup> Mainly include a 12.62 % investment in Kinexon Beteiligungsgesellschaft mbH (an unquoted equity instrument) of CHF 17 million that is carried at fair value through other comprehensive income.

<sup>6</sup> Contains mainly accrued expenses for services.

# Provisions

in CHF million	Product warranties	Acquiree's contin- gent liabilities <sup>1</sup>	Restructuring <sup>2</sup>	Other provisions <sup>3</sup>	Total
Balance at January 1, 2023	19		56	29	137
Conversion differences	-1				-2
Change in the scope of consolidated companies				1	- 16
Additions <sup>4</sup>	3			3	6
Amounts used	-1	_	-3	-2	-6
Amounts reversed	-1			-2	-3
Balance at June 30, 2023	19	49	52	28	147
of which:					
Due within 1 year	19	-	52	17	87
Due beyond 1 year	1	49	_	11	60

<sup>1</sup> Acquiree's contingent liabilities pertain to the Surface Solutions Division (CHF 33 million) and to the Polymer Processing Solutions Division (CHF 16 million). The additions in the Surface Solutions Division have been recognized primarily due to potential tax and environmental risks from the Riri acquisition. Any potential cash outflow is estimated to occur during the next 2 to 10 years. The remaining contingent liabilities in the Surface Solutions Division have been recognized primarily due to potential tax and environmental risks from the Riri acquisition. Any potential cash outflow is estimated to occur during the next 2 to 10 years. The remaining contingent liabilities in the Surface Solutions Division have been recognized primarily due to several environmental liabilities and potential tax risks. Any potential cash outflow is estimated to occur during the next 10 years. The related indemnification asset amounts to CHF 2 million (year end: CHF 2 million). In the Polymer Processing Solutions Division the contingent liabilities have been recognized primarily due to potential tax and environmental risks. Any potential cash outflow is estimated to occur during the next 5 years. The selling shareholders have contractually agreed to indemnify Oerlikon for these risks.

<sup>2</sup> The restructuring provisions pertain to the Surface Solutions Division (CHF 3 million) and to the Polymer Processing Solutions Division (CHF 49 million). The provisions mainly relate to productivity programs, primarily aimed at reducing costs in the Divisions. The provisions mostly relate to personnel expenses.

<sup>3</sup> Consists mainly of provisions for pending litigation, technical risks, onerous contracts as well as environmental and tax risks.

<sup>4</sup> Includes unwinding of discount for non-current provisions.

### Subsequent Events

No events occurred between the balance sheet date and the date on which this report was approved by the Board of Directors that could have a significant impact on the consolidated financial statements as of June 30, 2023.

This interim (half-year) report is only available in English and is the binding version.

### **Disclaimer and cautionary statements**

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