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Surface Solutions Segment

What we do

Oerlikon Surface Solutions Segment, a part of the Swiss-based Oerlikon Group (SIX: OERL), is a world-leading supplier of a unique and broad range of surface technologies, products and services. Under the technology-leading brands of Oerlikon Balzers and Oerlikon Metco, the Segments' surface solutions are proven to significantly improve the performance, reliability and durability of precision components and cutting and forming tools. Oerlikon Balzers' technologies can realize extremely thin and exceptionally hard coatings, while Oerlikon Metco offers equipment, materials and specialized machining services and components that complement its thermal spray, plasma heat treatment and laser cladding solutions. The Additive Manufacturing market is served under the new brand Oerlikon AM. Oerlikon is an integrated service provider of industrial Additive Manufacturing (AM) solutions. The Segment focuses on the aviation, power generation, oil and gas, automotive, metal and plastic processing, as well as in other specialized industries. In 2018, the Segment generated sales of CHF 1.5 billion and has over 7 600 employees in a dynamic global network of over 150 sites, of which over 140 are service and production centers in 37 countries. www.oerlikon.com/surface-solutions/

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in CHF million	2018	2017 ¹	2016	2015	2014 ²	
Order intake	1 574	1 412	1 236	1 233	965	
Sales (to 3rd parties)	1 511	1 370	1 238	1 229	973	
EBITDA	283	276	277	264	183	
EBITDA margin in % of sales	18.6%	20.1%	22.2%	21.4%	18.8%	
Capital expenditure	169	148	96	91	79	
R&D expenses	89	80	69	70	56	
Net operating assets	1 584	1 519	1 372	1 325	1 421	
Number of employees	7 654	7 079	6 528	6 140	6 063	

Five-year summary of key figures



1 restated for IFRS 15; 2 Metco consolidated for 7 months

Three strong brands under one roof

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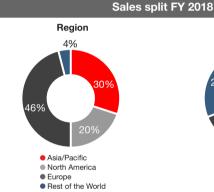
œrlikon balzers

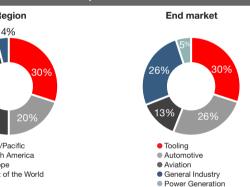
Under the brand Oerlikon Balzers, surface technologies can realize extremely thin and exceptionally hard coatings, thus significantly improving the performance and durability of precision components as well as cutting and forming tools.

384

373

metco am Under the brand Oerlikon Under the brand Oerlikon Metco, innovative coating AM integrated services solutions, equipment, for industrial Additive materials, specialized Manufacturing (AM) machining services and solutions are provided. components serve to This includes advanced improve the performance. metal powders for AM efficiency and reliability of processes, application customers' products. engineering expertise as well as one of the largest





18.2%

Well-known customer base

Automotive: Oil & Baker Hughes

Cameron

GE Oil & Gas

Sulzer Pumps

FMC

NOV

BMW Bosch

- Getrag
- Tovota
- Volkswagen
- ZF

Gas:	Power

- Generation:
 - Alstom Andritz
 - GE Power &
 - Water
 - Mitsubishi/

Aerospace:

• IHI

MTU

GE Aviation

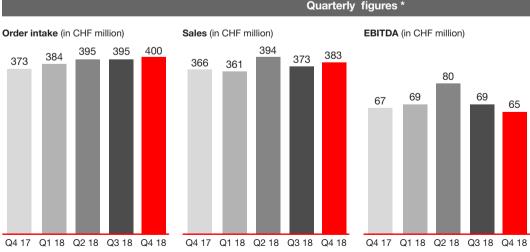
Pratt & Whitney

Rolls-Royce

Snecma

- Hitachi
- Siemens
- Solar Turbines





AM production and post-

processing capacity.

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EBITDA margin (in % of sales)

19.1% 20.2%

Q4 17 Q1 18 Q2 18 Q3 18 Q4 18

283 -82 201 -38 144 EBITDA Depreciation EBITDA Amortization Other EBIT FY 2018 & Impairment of acquired Amortization FY 2018 intangibles Group and Segment CEO – Dr. Roland Fischer



- CEO since 2016
- Division of Siemens AG, Germany

* restated for IFRS 15

18.3% 16.9%