

Key figures 2008¹

(in CHF)

Year-on-year

4.8	billion	sales²	-12.1%
4.3	billion	orders received²	-25.7%
281	million	operating result^{2,3}	-40.3%
-37	million	EBIT²	
411	million	operating cash flow⁴	-39.4%

Key figures Oerlikon Group^{1,2}

in CHF million	January 1 to December 31 2008	January 1 to December 31 2007 restated
Orders received ²	4 319	5 811
Orders on hand ²	1 318	1 821
Sales ²	4 750	5 404
EBITDA ²	495	688
– as % of sales	10%	13%
EBIT ^{2,3}	-37	467
– as % of sales	-1%	9%
Net result	-422	319
– as % of sales	-9%	6%
– as % of equity attributable to shareholders of the parent	-39%	17%
Cash flow from operating activities ⁴	411	678
Capital expenditure for fixed and intangible assets ²	335	325
Total assets	5 476	6 290
Equity attributable to shareholders of the parent	1 093	1 858
– as % of total assets	20%	30%
Net liquidity ⁵	-1 586	-794
Net assets ⁶	2 919	3 266
EBIT as % of net assets (RONA)	-1%	14%
Number of employees ²	18 385	18 711
Personnel expenses ²	1 323	1 355
Research and development expenses ^{2,7}	247	245

¹ A five-year summary of key figures may be found on page 132.

² 2008 continued operations, 2007 restated.

³ For 2008, continued operations of Oerlikon Group report an EBIT of CHF 281 million (before restructuring and impairment of goodwill). The Group EBIT including discontinued operations amounted to CHF 203 million (before restructuring and impairment of goodwill).

⁴ Before changes in net current assets.

⁵ Net liquidity includes marketable securities, treasury shares at market value as per December 31 as well as short term and long term debt.

⁶ Net assets include current and non-current operating assets excluding cash, financial assets, current tax receivables and assets classified as held for sale less operating liabilities excluding financial liabilities, tax provisions and liabilities classified as held for sale.

⁷ Research and development expenses include expenses recognized as intangible assets in the amount of CHF 31 million (previous year: CHF 34 million).

Key share-related figures⁸

in CHF	January 1 to December 31 2008	January 1 to December 31 2007 restated
Share price		
High	472	795
Low	67	337
Year-end	69	473
Total shares outstanding	14 142 437	14 142 437
Market capitalization in millions	976	6 693
EBIT	-2.90	35.64
Net result for the period	-33.13	24.00
Net cash flow	32.06	51.78
Shareholders' equity	85.25	142.01
Dividend ⁹	0.00	0.00

⁸ Average number of shares with voting and dividend rights.

⁹ Dividend 2008: proposal of the Board of Directors.

Consolidated income statement

Consolidated income statement

in CHF million	Notes	January 1 to December 31 2008	January 1 to December 31 2007 restated
Sales of goods		4 132	4 765
Services rendered		618	639
Total sales		4 750	5 404
Cost of sales		-3 631	-4 065
Gross profit		1 119	1 339
Marketing and selling		-316	-328
Research and development		-237	-215
Administration		-311	-375
Impairment of goodwill	12	-252	0
Restructuring costs	3	-66	-2
Other income and expenses	2	26	48
EBIT		-37	467
Result from associated companies		0	-15
Financial income	4	14	17
Financial expenses	4	-123	-145
Result before taxes (EBT)		-146	324
Income taxes	5	-61	-18
Result from continued operations		-207	306
Result from discontinued operations	22	-215	13
Net result		-422	319
Attributable to:			
Shareholders of the parent		-425	314
Minority interests		3	4
Earnings per registered share in CHF	6	-33.13	24.00
Diluted earnings per registered share in CHF	6	-33.13	24.00
Earnings per registered share continued operations in CHF		-16.36	23.00
Diluted earnings per registered share continued operations in CHF		-16.36	23.00
Earnings per registered share discontinued operations in CHF	6	-16.77	1.00
Diluted earnings per registered share discontinued operations in CHF	6	-16.77	1.00

Consolidated statement of recognized income and expenses

in CHF million		January 1 to December 31 2008	January 1 to December 31 2007 restated
Fair value adjustments IAS 39		12	3
Realization under IAS 39 transferred to profit or loss		-3	-2
Defined benefit plan actuarial (losses) / gains IAS 19	13	-70	99
Economic benefit available as a contribution reduction IAS 19 – IFRIC 14		0	1
Income taxes on income and expenses recognized directly in equity		17	-39
Conversion differences		-192	-5
Net (loss) / gain recognized directly in equity		-236	58
Net result		-422	319
Total recognized income and expenses for the period		-658	377
Attributable to:			
Shareholders of the parent		-658	373
Minority interests		0	4

Consolidated balance sheet at December 31

Assets			
in CHF million	Notes	2008	2007 restated
Cash and cash equivalents	7	393	484
Current financial investments and derivatives	8	43	25
Trade receivables	9	534	794
Other receivables	9	340	268
Current tax receivables		16	27
Inventories	10	901	814
Prepaid expenses and accrued income		34	25
Assets classified as held for sale	22	60	65
Current assets		2 321	2 501
Loans and other long-term financial receivables	9	15	15
Non-current financial investments	8	33	34
Property, plant and equipment	11	1 278	1 394
Intangible assets	12	1 696	2 170
Post-employment benefit assets	13	0	23
Deferred tax assets	5	133	154
Non-current assets		3 155	3 789
Total assets		5 476	6 290
Liabilities and equity			
in CHF million	Notes	2008	2007 restated
Trade payables	14	455	587
Loans and borrowings	14	56	40
Other liabilities	14	91	121
Accrued liabilities	15	373	408
Current customer advances		143	249
Current income taxes payable		130	139
Current post-employment benefit provisions	13	15	17
Other current provisions	16	152	167
Liabilities classified as held for sale	22	67	27
Current liabilities		1 482	1 756
Loans and borrowings	14	2 039	1 748
Non-current customer advances		40	48
Non-current post-employment benefit provisions	13	525	539
Deferred tax liabilities	5	198	222
Other non-current provisions	16	74	93
Non-current liabilities		2 876	2 649
Total liabilities		4 358	4 404
Share capital		283	283
Treasury shares		-294	-184
Reserves and retained earnings		1 104	1 759
Equity attributable to shareholders of the parent		1 093	1 858
Minority interests		25	28
Total equity		1 118	1 886
Total liabilities and equity		5 476	6 290

Consolidated cash flow statement

Consolidated cash flow statement

in CHF million	Notes	January 1 to December 31 2008	January 1 to December 31 2007 restated
Net result		-422	319
Tax expenses (+) / tax income (-)		61	18
Interest expense (+) / interest income (-) from financial liabilities and assets		64	73
Depreciation of property, plant and equipment	11	205	205
Amortization of intangible assets	12	48	30
Impairment losses on property, plant and equipment	11	1	7
Impairment losses on intangible assets	12	410	1
Losses (+) / gains (-) from investments in associated companies		0	15
Addition to (+) / release of (-) other provisions	16	101	41
Increase (+) / decrease (-) in post-employment benefit provisions	13	4	-29
Losses (+) / gains (-) from sale of non-current assets		0	2
Gain on sale of discontinued operations, net of income tax		-4	0
Income taxes paid		-51	-40
Other non-cash expenses (+) / income (-)		-4	34
Cash flow from operating activities before changes in net current assets		411	678
Decrease (+) / increase (-) in receivables / accrued assets		178	-24
Decrease (+) / increase (-) in inventories	10	-87	-6
Increase (+) / decrease (-) in payables / accrued liabilities and use of other provisions		-291	22
Increase (+) / decrease (-) in customer advances		-106	20
Non-cash impact on net current assets due to hedge accounting		18	-7
Cash flow from changes in net current assets		-288	4
Cash flow from operating activities		123	682
Capital expenditure for property, plant and equipment	11	-278	-273
Capital expenditure for intangible assets	12	-74	-80
Disposal of discontinued operations, net of cash disposed of		11	0
Purchase of financial investments		-1	-4
Sale of financial investments		2	0
Proceeds from sale of intangible assets		1	0
Decrease in loans receivable	9	0	5
Decrease in marketable securities	8	5	87
Acquisition of group companies	1	-2	-371
Proceeds from sale of property, plant and equipment		27	47
Interest received		9	10
Cash flow from investing activities		-300	-578
Dividends paid		-2	-1
Purchase of treasury shares		-111	-2
Sale of treasury shares		1	1
Increase of financial debt	14	318	1 706
Repayment of financial debt	14	-28	-1 732
Interest paid		-62	-83
Cash flow from financing activities		116	-111
Conversion adjustments to cash and cash equivalents		-30	5
Increase (+) / decrease (-) in cash and cash equivalents		-91	-2
Cash and cash equivalents at the beginning of the year	7	484	486
Cash and cash equivalents at the end of the year	7	393	484
Increase (+) / decrease (-) in cash and cash equivalents		-91	-2

Segment information 2008–2007

in CHF million	Oerlikon Textile		Oerlikon Coating ²		Oerlikon Solar ²		Oerlikon Vacuum		Oerlikon Drive Systems	
	2008	2007	2008	2007	2008	2007	2008	2007	2008	2007
Orders received	1 364	2 655	509	497	566	650	460	477	1 171	1 185
Orders on hand	443	821	–	–	429	460	68	78	183	231
Sales										
Sales to third parties	1 690	2 719	509	497	598	266	465	458	1 204	1 113
Sales to group companies	0	0	1	1	29	38	30	7	0	0
	1 690	2 719	510	498	628	304	495	464	1 204	1 113
Sales by market region to third parties										
Japan and Asia / Pacific	893	1 453	106	98	334	111	126	121	73	54
Europe	411	788	298	292	260	155	263	244	679	645
North America	277	299	102	105	4	0	73	89	450	413
Other regions	109	179	3	2	0	0	3	3	2	2
	1 690	2 719	509	497	598	266	465	458	1 204	1 113
Sales by location to third parties										
Japan and Asia / Pacific	238	374	75	73	5	5	104	94	61	56
Europe	1 333	2 207	322	303	589	261	294	283	806	731
North America	103	134	60	69	4	0	68	80	338	326
Other regions	16	3	52	52	0	0	0	0	0	0
	1 690	2 719	509	497	598	266	466	458	1 204	1 113
Capital expenditure for fixed and intangible assets										
Japan and Asia / Pacific	22	14	24	17	0	0	3	3	10	11
Europe	66	69	32	44	35	29	28	14	53	48
North America	1	1	7	5	0	0	1	0	24	15
Other regions	0	0	14	14	0	0	0	0	0	0
	89	84	77	80	35	29	32	18	87	74
Number of employees										
Japan and Asia / Pacific	2 579	2 652	581	505	98	31	277	244	949	1 158
Europe	4 141	4 736	1 665	1 545	762	420	1 207	1 101	2 917	2 731
North America	227	332	263	324	8	0	89	82	1 214	1 159
Other regions	61	33	383	373	0	0	10	9	0	0
	7 008	7 753	2 892	2 747	868	451	1 583	1 436	5 080	5 048
Assets (only third-party)										
Japan and Asia / Pacific	210	261	108	94	10	1	50	43	86	89
Europe	1 574	2 083	228	271	511	143	231	159	1 024	961
North America	36	40	47	54	2	0	19	22	310	388
Other regions	7	5	55	84	0	0	0	0	0	0
	1 828	2 389	438	503	524	144	300	223	1 420	1 438
Liabilities (only third-party)	–630	–936	–86	–116	–277	–168	–232	–263	–344	–341
Net assets (only third-party)¹	1 197	1 453	352	387	247	–24	68	–40	1 076	1 097
Assets including intercompany relationships	1 828	2 391	441	505	525	160	307	231	1 420	1 439
Liabilities including intercompany relationships	–633	–944	–89	–122	–284	–182	–235	–267	–350	–353
Net assets including intercompany relationships ¹	1 195	1 447	352	383	241	–22	72	–36	1 070	1 086
Research and development expenses	–96	–103	–23	–17	–50	–21	–25	–25	–15	–14
Earnings before depreciation and amortization (EBITDA)	–9	276	134	129	128	68	63	64	126	143
Depreciation and amortization	–69	–69	–54	–47	–21	–6	–14	–9	–61	–60
Impairment / Reversal of impairment on property, plant and equipment and intangible assets	0	0	–1	0	0	0	0	0	0	0
Impairment of goodwill	–200	0	0	0	0	0	0	0	0	0
EBIT	–281	208	78	83	107	63	49	55	65	83

¹ Net assets include all current and non-current operating assets (excluding cash and financial assets), less operating liabilities (excluding financial liabilities and tax provisions).

Net assets do not include current and non-current non-operating assets and financial assets and liabilities including cash and cash equivalents (CHF 396 million), long-term financial debt (CHF 2 039 million), current (CHF 16 million) and deferred (CHF 133 million) tax receivables, current (CHF 130 million) and deferred (CHF 198 million) tax payables, and other non-operating receivables, payables and accruals (net CHF 27 million).

² Restated.

Segment information 2008–2007

Oerlikon Advanced Technologies ²		Other		Oerlikon Group Continued operations		Discontinued operations		Elimination		Oerlikon Group Total	
2008	2007	2008	2007	2008	2007 ²	2008	2007	2008	2007	2008	2007
250	343	0	3	4 319	5 811	191	327			4 511	6 137
194	230	0	0	1 318	1 821	20	39			1 337	1 860
284	348	0	3	4 750	5 404	210	329			4 960	5 732
0	50	0	0	60	96			-60	-96	0	0
284	398	0	3	4 810	5 499	210	329	-60	-96	4 960	5 732
67	80	0	0	1 599	1 917	147	254			1 746	2 171
138	170	0	3	2 049	2 295	44	27			2 093	2 322
73	89	0	0	979	995	17	44			996	1 039
6	10	0	0	123	197	2	4			125	200
284	348	0	3	4 750	5 404	210	329			4 960	5 732
41	50	0	0	524	651	5	6			528	657
144	154	0	3	3 488	3 942	164	268			3 652	4 209
98	144	0	0	671	755	41	54			712	809
0	0	0	0	68	56	0	1			68	56
284	348	0	3	4 750	5 404	210	329			4 960	5 732
0	0	0	0	60	46	1	2			60	47
1	5	15	29	229	238	15	24			244	263
0	5	0	0	32	26	0	2			32	28
0	0	0	0	14	14					14	14
1	10	15	29	335	325	16	28			351	353
514	105	0	0	4 997	4 695	444	487			5 442	5 182
139	713	140	287	10 972	11 533	299	591			11 270	12 124
152	161	3	4	1 956	2 062	14	107			1 970	2 169
0	0	6	6	460	421					460	421
805	979	149	297	18 385	18 711	757	1 185			19 142	19 896
6	43	0	0	470	531	22	13			493	544
152	429	45	134	3 766	4 180	21	42			3 788	4 223
54	164	1	13	469	680	17	10			486	690
0	0	0	0	63	89					63	89
212	636	46	147	4 768	5 481	60	65			4 829	5 547
-153	-224	-127	-168	-1 849	-2 215	-67	-28			-1 917	-2 243
59	412	-81	-20	2 919	3 266	-7	38			2 912	3 305
211	641	60	194	4 792	5 561	63	67	-26	-81	4 829	5 547
-154	-248	-130	-178	-1 875	-2 293	-70	-30	26	81	-1 917	-2 243
57	393	-70	16	2 917	3 268	-7	37	0	0	2 912	3 305
-28	-35	0	0	-237	-215	-60	-23			-297	-239
18	24	35	-17	492	688	-57	36			435	724
-12	-16	-13	-12	-244	-220	-9	-17			-253	-235
-21	-1	-12	0	-34	-1	-47	-6			-81	-7
-52	-2	0	0	-252	-2	-93	0			-345	-2
-66	5	10	-29	-37	467	-206	13			-243	480