

Capital Market Days 2011

August 23 -24

Closing remarks

Dr. Michael Buscher, CEO Oerlikon Group

August 24, 2011



Group

- Renewed Corporate Identity
- Clarity of Corporate vs. Segment roles
- Increased operational transparency using improved, stable processes

Corporate

- Planning and performance management system for the entire Group
- Megatrend analysis and cyclicity management
- Capital investment and resource allocation

Segments

- Focus on profitability (RONA) and stability (BES Margin)
- Analysis of existing markets and new market potential
- Expanded pipeline of innovations
- Continuous improvement of underlying operational performance

Oerlikon

- serves a wide variety of high technology markets with future potential
- will maximize underlying operational improvement potential
- will capitalize on new and existing market potential
- will deliver on our promises

Vision

Oerlikon creates
innovative industrial solutions
for a better life.



innovation
has a name
oerlikon

Mission

Oerlikon strives to be your
most reliable business partner,
worldwide.

We increase value
through high-quality
innovative industrial solutions,
continuously.

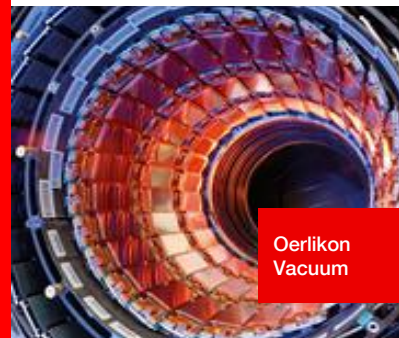
We engage highly
qualified professionals.

Our commitment
is your success!



innovation
has a name
oerlikon

**Thank you
and
have a safe
trip home.**



Capital Market Days 2011

August 23 -24

Closing remarks

Dr. Michael Buscher, CEO

August 24, 2011

