

Companies by country

| Country | Production Distribution R&D Service | Name, registered office | Share capital in local currency | Group owns % | Number of employees |
|----------------|--|--|------------------------------------|-----------------|------------------------|
| Austria | ■ ■ | Oerlikon Balzers Coating Austria GmbH, Kapfenberg | EUR 350 000 | 100 | 62 |
| | ■ ■ ■ ■ | Neumag Saurer Austria GmbH, Leonding | EUR 600 000 | 100 | 139 |
| | ■ | Saurer Holding GmbH, Leonding | EUR 35 000 | 100 | 0 |
| Belgium | ■ ■ | Oerlikon Balzers Coating Benelux N.V., St. Truiden | EUR 620 000 | 100 | 53 |
| Brazil | ■ ■ | Oerlikon Balzers Revestimentos Metálicos Ltda., Jundiá-São Paulo | BRL 15 358 000 | 99 | 156 |
| | ■ ■ | Saurer do Brasil Máquinas Ltda., São Leopoldo | BRL 18 588 000 | 100 | 41 |
| Cayman Islands | ■ | Saurer Group Investments Ltd., George Town, Grand Cayman | CHF 474 469 301 | 100 | 0 |
| China | ■ ■ | Oerlikon (Shanghai) Co. Ltd., Shanghai | CNY 99 321 000 | 100 | 201 |
| | ■ ■ | Balzers Coating (Suzhou) Co., Ltd., Suzhou | CNY 49 087 000 | 100 | 50 |
| | ■ ■ | Oerlikon Leybold Vacuum (Tianjin) Co. Ltd., Tianjin | CNY 41 026 000 | 100 | 89 |
| | ■ | Oerlikon Leybold Vacuum (Tianjin) International Trade Co. Ltd., Tianjin | CNY 1 656 000 | 100 | 47 |
| | ■ ■ | Jintan Texparts Component Company Ltd., Jintan | USD 5 062 289 | 70 | 200 |
| | ■ ■ ■ | Saurer (China) Technology Co. Ltd., Suzhou | USD 23 908 500 | 100 | 886 |
| | ■ | Saurer China Equity Ltd.; Hong Kong | HKD 253 910 000 | 100 | 0 |
| | ■ | Saurer China Investments Ltd., Hong Kong | HKD 266 052 000 | 100 | 0 |
| | ■ ■ | Saurer Far East, Hong Kong | HKD 100 000 | 100 | 28 |
| | ■ ■ ■ ■ | Saurer Jintan Textile Machinery Company Ltd., Jintan | USD 22 482 422 | 70 | 493 |
| | ■ ■ ■ ■ | Saurer Textile Machinery (Beijing) Co. Ltd., Beijing | CNY 6 619 000 | 60 | 152 |
| | ■ ■ ■ ■ | Saurer Textile Machinery (Wuxi) Co. Ltd., Wuxi | CNY 58 059 000 | 100 | 167 |
| | ■ | Saurer Trading and Services Ltd., Hong Kong | HKD 275 200 | 100 | 0 |
| | ■ | Textile Components Far East Ltd., Hong Kong | HKD 10 000 | 100 | 7 |
| Czech Republic | ■ ■ | Graziano Trasmissioni Czech s.r.o., Prag | CZK 110 000 000 | 100 | 62 |
| | | Saurer Czech Republic s.r.o., Cerveny Kostelec | CZK 30 000 000 | 100 | 514 |
| Denmark | ■ ■ ■ ■ | Neumag Denmark a/s, Horsens | DKK 42 000 000 | 100 | 28 |
| France | ■ | Oerlikon France Holding SAS, St. Thibault des Vignes | EUR 4 000 000 | 100 | 0 |
| | ■ ■ | Oerlikon France SAS, Palaiseau | EUR 762 000 | 100 | 12 |
| | ■ ■ | Oerlikon Balzers Coating France SAS, St. Thibault des Vignes | EUR 7 108 000 | 100 | 204 |
| | ■ ■ ■ | Oerlikon Leybold Vacuum France SAS, Courtabœuf | EUR 3 095 000 | 100 | 189 |
| Germany | ■ | Oerlikon Deutschland Holding GmbH, Munich | EUR 30 680 000 | 99.5 | 10 |
| | ■ | Oerlikon Deutschland Vertriebs GmbH, Munich | EUR 26 000 | 99.5 | 39 |
| | ■ ■ ■ | Unaxis Optics Deutschland GmbH, Geisenheim | EUR 5 150 000 | 99.5 | 0 |
| | ■ ■ | Oerlikon Balzers Coating Germany GmbH, Bingen | EUR 511 000 | 99.5 | 413 |
| | ■ | Oerlikon Real Estate GmbH, Cologne | EUR 50 000 | 99.5 | 6 |
| | ■ | Oerlikon Vermietungs- und Verwaltungs- Gesellschaft mbH, Cologne | EUR 25 000 | 99.5 | 0 |
| | ■ | Halde 189 Vermögens-Verwaltungs GmbH, Ulm | EUR 25 000 | 100 | 0 |
| | ■ ■ | Oerlikon Leybold Vacuum Dresden GmbH, Dresden | EUR 100 000 | 99.5 | 88 |
| | ■ ■ ■ | Oerlikon Leybold Vacuum GmbH, Cologne | EUR 1 200 000 | 99.5 | 737 |
| | ■ | Oerlikon IT Solutions GmbH, Cologne | EUR 25 000 | 99.5 | 56 |
| | ■ ■ ■ | Accotex-TEXParts GmbH, Fellbach | EUR 51 400 | 100 | 312 |
| | ■ ■ ■ ■ | Autefa automation GmbH, Friedberg | EUR 25 000 | 60 | 90 |
| | ■ | Barmag Liegenschaften GmbH & Co. KG, Remscheid | EUR 5 000 000 | 100 | 0 |
| | ■ ■ ■ | Enka tecnica GmbH, Heinsberg | EUR 511 300 | 100 | 184 |
| | ■ ■ ■ | ERMAFA Kunststofftechnik Chemnitz GmbH, Chemnitz | EUR 50 000 | 100 | 41 |
| | ■ | Saurer Beteiligungs AG, Mönchengladbach | EUR 250 000 | 49 | 0 |
| | ■ ■ ■ ■ | Saurer GmbH & Co. KG, Mönchengladbach | EUR 41 000 000 | 100 | 3 253 |
| ■ | Saurer IP GmbH, Remscheid | EUR 250 000 | 100 | 0 | |
| ■ | Saurer Verwaltungs GmbH, Mönchengladbach | EUR 250 000 | 49 | 0 | |
| ■ ■ ■ | Temco Components GmbH, Hammelburg | EUR 25 000 | 100 | 95 | |
| ■ | W. Reiners Verwaltungs GmbH, Mönchengladbach | EUR 75 000 000 | 100 | 0 | |
| Great Britain | ■ | Unaxis IT (UK) Ltd., Monmouth | GBP 1 000 | 100 | 4 |
| | ■ ■ | Oerlikon Balzers Coating UK Ltd., Milton Keynes | GBP 2 000 000 | 100 | 62 |
| | ■ | Oerlikon Leybold Vacuum UK Ltd., London | GBP 300 000 | 100 | 21 |
| | ■ | Oerlikon Optics UK Ltd., London | GBP 1 | 100 | 32 |
| | ■ ■ ■ | Fibrevision Ltd., Macclesfield | GBP 3 | 25 | 14 |
| ■ | Graziano Trasmissioni UK Ltd., Cambridge | GBP 40 000 | 100 | 6 | |

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| India | ■ ■ | Balzers (India) Ltd., Bhosari, Pune | INR 70 000 000 | 100 | 123 |
| | ■ | Leybold Vacuum India Pte. Ltd. | INR 2 000 000 | 100 | 6 |
| | ■ ■ ■ | Fairfield Atlas Ltd., Belgaum | INR 273 205 400 | 76 | 665 |
| | ■ ■ | Graziano Trasmissioni India Ltd., New Delhi | INR 280 000 000 | 100 | 408 |
| | ■ ■ ■ | Saurer India (Private) Ltd., Mumbai | INR 57 360 000 | 100 | 223 |
| | ■ ■ ■ | Saurer Precicomp Private Ltd., Bangalore | INR 16 000 000 | 76 | 18 |
| Italy | ■ ■ ■ ■ | Zinser Textile Systems Private Ltd., Ahmedabad | INR 45 500 000 | 70 | 33 |
| | | Oerlikon Balzers Coating Italy S.p.A., Brugherio, Milan | EUR 130 000 | 100 | 105 |
| | ■ | Oerlikon Leybold Vacuum Italy S.p.A., Milan | EUR 1 041 000 | 100 | 14 |
| | ■ ■ | Graziano Trasmissioni Engineering S.p.A., Cascine Vica Rivoli | EUR 1 500 000 | 100 | 62 |
| | ■ | Graziano Trasmissioni Group S.p.A., Cascine Vica Rivoli | EUR 50 000 000 | 100 | 2 |
| | ■ ■ ■ | Graziano Trasmissioni S.p.A., Cascine Vica Rivoli | EUR 44 300 000 | 100 | 2 306 |
| Japan | ■ ■ | I.T.T. Industria Trattamenti Termici S.r.l., Cervere | EUR 2 600 000 | 100 | 175 |
| | ■ ■ ■ ■ | Neumag Italy S.p.A., Biella | EUR 1 609 758 | 100 | 106 |
| | ■ ■ | Oerlikon Japan Co. Ltd., Tokyo | JPY 450 000 000 | 100 | 36 |
| Liechtenstein | ■ ■ ■ ■ | Oerlikon Nihon Balzers Coating Co. Ltd., Hiratsuka | JPY 100 000 000 | 100 | 127 |
| | ■ ■ ■ ■ | Oerlikon Leybold Vacuum Japan Co. Ltd., Yokohama | JPY 450 000 000 | 100 | 31 |
| Luxembourg | ■ ■ ■ ■ | OC Oerlikon Balzers AG, Balzers | CHF 30 000 000 | 100 | 1 100 |
| Mexico | ■ ■ | Oerlikon Balzers Coating Luxembourg S.A.R.L., Differdange | EUR 1 000 000 | 60 | 13 |
| The Netherlands | ■ ■ | Oerlikon Balzers Coating Mexico S.A. de C.V., Querétaro | MXN 71 458 000 | 100 | 78 |
| Panama | ■ | Oerlikon Nederland B.V., Utrecht | EUR 37 000 | 100 | 7 |
| | ■ | Oerlikon Leybold Vacuum Nederland B.V., Utrecht | EUR 463 000 | 100 | 8 |
| | ■ | SAC Saurer Automotive Components BV, Rotterdam | EUR 11 344 505 | 100 | 0 |
| Philippines | ■ ■ | S.B. Holding Inc., Panama | USD ¹ | 100 | 0 |
| Poland | ■ ■ | Unaxis (Philippines) Inc., Manila | PHP 5 250 000 | 100 | 0 |
| Singapore | ■ ■ ■ ■ | Oerlikon Balzers Coating Poland Sp.z.o.o., Polkowice-Dolne | PLZ 5 000 000 | 100 | 34 |
| | ■ ■ ■ ■ | Unaxis Singapore Pte. Ltd., Singapore | SGD 15 000 000 | 100 | 179 |
| | ■ ■ | Oerlikon Balzers Coating Singapore Pte.Ltd., Singapore | SGD 6 000 000 | 100 | 44 |
| | ■ | Oerlikon Leybold Vacuum Singapore Pte. Ltd., Singapore | SGD 300 000 | 100 | |
| | ■ | Oerlikon SEA Pte. Ltd., Singapore | SGD 250 000 | 100 | 0 |
| South Korea | ■ ■ ■ ■ | Texparts Manufacturing Singapore Pte. Ltd., Singapore | SGD 1 000 000 | 100 | 187 |
| | ■ ■ | Oerlikon Korea Ltd., Seoul | KRW 1 220 000 000 | 100 | 32 |
| | ■ ■ | Oerlikon Balzers Coating Korea Co. Ltd., Pyong Taek, Kyonggi-Do | KRW 6 000 000 000 | 89.9 | 198 |
| Spain | ■ | Oerlikon Leybold Vacuum Korea Ltd., Seoul | KRW 7 080 000 000 | 100 | 21 |
| | ■ ■ | Oerlikon Balzers-ELAY Coating S.A., Antzuola | EUR 150 000 | 51 | 69 |
| Sweden | ■ | Leybold Vacuum Spain S.A., Sant Feliu de Llobregat | EUR 168 000 | 100 | 6 |
| | ■ ■ | Oerlikon Balzers Sandvik Coating AB, Stockholm | SEK 11 600 000 | 51 | 55 |
| Switzerland | ■ | Oerlikon Leybold Vacuum Scandinavia AB, Göteborg | SEK 800 000 | 100 | 10 |
| | ■ ■ ■ ■ | OC Oerlikon Corporation AG, Pfäffikon | CHF 282 849 000 | 100 | 0 |
| | ■ ■ ■ ■ | OC Oerlikon Management AG, Pfäffikon | CHF 2 000 000 | 100 | 86 |
| | ■ ■ ■ ■ | Oerlikon Assembly Equipment AG, Steinhausen | CHF 2 400 000 | 100 | 338 |
| | ■ | Oerlikon Solar-Lab SA, Neuchâtel | CHF 1 000 000 | 100 | 10 |
| | ■ ■ | Oerlikon Trading AG, Trübbach | CHF 8 000 000 | 100 | 0 |
| | ■ ■ | Oerlikon Balzers Coating SA, Brügg | CHF 2 000 000 | 100 | 36 |
| | ■ | Oerlikon Leybold Vacuum Schweiz AG, Zürich | CHF 300 000 | 100 | 7 |
| | ■ ■ ■ ■ | Oerlikon IT Solutions AG, Pfäffikon | CHF 500 000 | 100 | 43 |
| | ■ ■ ■ ■ | Unaxis Corporation AG, Pfäffikon | CHF 100 000 | 100 | 0 |
| | ■ ■ ■ ■ | Contraves Space AG, Zürich | CHF 100 000 | 100 | 0 |
| | ■ ■ ■ ■ | Oerlikon Space AG, Zürich | CHF 15 000 000 | 100 | 278 |
| | ■ ■ ■ ■ | Oerlikon Solutions AG, Trübbach | CHF 100 000 | 100 | 152 |
| | ■ ■ ■ ■ | InnoDisc AG, Windisch | CHF 100 000 | 100 | 0 |
| | Spain | ■ ■ ■ ■ | Aktiengesellschaft Adolph Saurer, Arbon | CHF 10 000 000 | 100 |
| ■ | | GTG-Graziano Trasmissioni Group AG, Arbon | CHF 250 000 | 100 | 2 |
| ■ | | Heberlein Fasertechnologie AG, Wattwil | CHF 1 000 000 | 100 | 17 |
| ■ ■ ■ ■ | | Saurer Arbon AG, Arbon | CHF 14 160 000 | 100 | 297 |
| ■ ■ ■ ■ | | Saurer Ltd., Arbon | CHF 112 019 600 | 85.3 | 0 |
| | ■ ■ ■ ■ | Saurer Management AG, Winterthur | CHF 100 000 | 100 | 18 |

¹ No par stock

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|----------|--|--|------------------------------------|-----------------|------------------------|
| Taiwan | ■ | Oerlikon Taiwan Ltd., Hsin Chu | TWD 20 000 000 | 100 | 65 |
| | ■ | Oerlikon Leybold Vacuum Taiwan Ltd., Hsin Chu | TWD 20 000 000 | 100 | 26 |
| | ■ | ESEC Pacific North (Taiwan) Ltd., Hsin Chu Sein | TWD 5 000 000 | 100 | 29 |
| Thailand | ■ ■ | Oerlikon Balzers Coating (Thailand) Co. Ltd., Chonburi | THB 80 000 000 | 100 | 21 |
| Turkey | ■ ■ | Saurer Middle East Tekstil Makinalari A.S., Istanbul | TRY 650 000 | 100 | 34 |
| USA | ■ | Oerlikon USA Holding Inc., New York, NY | USD 24 980 000 | 100 | 1 |
| | ■ ■ ■ | Oerlikon USA Inc., St. Petersburg, FL | USD 14 730 000 | 100 | 198 |
| | ■ ■ | Oerlikon Optics USA Inc., Golden, CO | USD 1 000 | 100 | 85 |
| | ■ ■ | Oerlikon Balzers Coating USA Inc., Elgin, IL | USD 20 000 | 100 | 365 |
| | ■ ■ ■ | Oerlikon Leybold Vacuum USA Inc., Export, PA | USD 1 375 000 | 100 | 78 |
| | ■ | Contraves Inc. (CINC), Pittsburgh, PA | USD 500 000 | 100 | 3 |
| | ■ ■ ■ | Accotex Inc., Greenville, SC | USD 100 | 100 | 58 |
| | ■ ■ ■ | Fairfield Manufacturing Company Inc., Lafayette, IN | USD 10 000 | 100 | 1033 |
| | ■ | Graziano Trasmissioni North America Inc., Duluth, GA | USD 1 | 100 | 8 |
| | ■ ■ ■ ■ | Melco Industries Inc., Denver, CO | USD 2 407 000 | 100 | 108 |
| | ■ | Saurer Financing LP, Charlotte, NC | USD 2 000 000 | 100 | 1 |
| | ■ | Saurer Holding Inc., Denver, CO | USD 5 058 000 | 100 | 0 |
| | ■ ■ | Saurer Inc., Charlotte, NC | USD 3 000 000 | 100 | 138 |